PALM BEACH COUNTY Convention Center Operations

FY 2015 Budget

- Overview
- Organizational Chart
- Performance Measures
- Budget Summary
- Operational Budget
- Convention Center History
- Reserves
- Convention Center's Fact Statement

PALM BEACH COUNTY CONVENTION CENTER

MISSION STATEMENT:

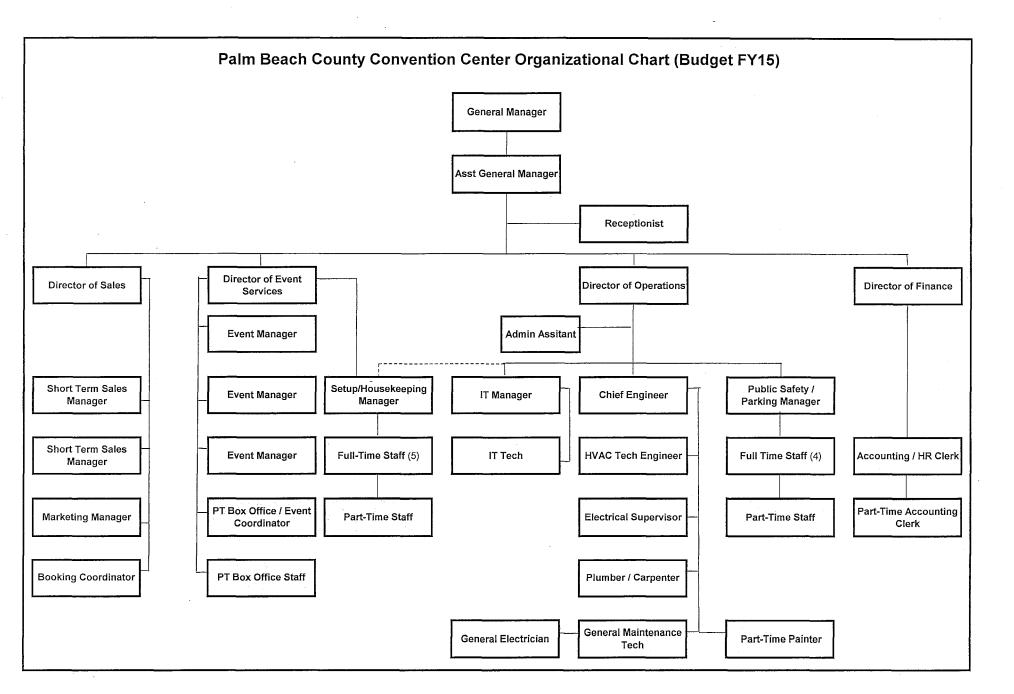
The mission of the Palm Beach County Convention Center is to work harmoniously with Discover Palm Beach County and its affiliated agencies to attract regional, national and international tradeshows, conventions and meetings to the facility that will create a profound economic impact on the surrounding community. Our staff is dedicated to exceeding the expectations of our clients by offering state-of-the-art accommodations, detail-oriented sales and events teams, expertly trained service staff and an award-winning culinary department.

The Convention Center opened on January 1, 2004. The 350,000 square foot facility includes 100,000 square feet of exhibit space, 22,000 square feet of ballroom space and 21,000 square feet of meeting space. The building is owned by Palm Beach County and financed with revenue bonds. The Convention Center is located at 650 Okeechobee Boulevard, West Palm Beach, Florida.

Palm Beach County contracted Global Spectrum as the management and operational team for the building as well as, Ovations Food Services to handle all food and beverage operations. Global Spectrum employs approximately 35 full time employees and Ovations Food Services employs approximately 10 full time employees.

Global Spectrum has the task of overseeing the daily operations and management of the entire facility. Their main responsibilities include; sales, marketing, event management and facility operations. The types of business they pursue include, but not limited to; conventions, conferences, tradeshows, consumer shows, sporting events and meetings. Ovations, provides food and beverage support for these events as well as contracts stand-alone social food and beverage events.

Operating costs are offset by the generation of revenue through space rentals, food and beverage sales and building services and equipment. Other means of financing the Convention Center include the inter-local agreement with the City of West Palm Beach, Transfer In, bed tax allocation, miscellaneous advertising revenue, and interest.



FY 2015 OBJECTIVES

- 1 Achieve targeted gross rental revenue of \$1,772,561 during new hotel and parking garage construction.
- 2 Partner with the Discover, Sports Commission and Global Spectrum National Sales office to maximize room night generation during hotel and garage construction with unique and or incentivized event bookings.
- Realize Food & Beverage gross sales of \$2,140,750.
- 4 Create real time information center (both online and at the center) that will assist clients, attendees and exhibitors with the ever changing landscape of the facility during hotel and parking garage construction.
- Work in cooperation with County Facilities department to schedule and complete major renewal and replacement projects in advance of hotel opening in 2016.

| PERFORMANCE MEASUREMENTS | Actual FY 2013 | *************************************** | Estimated FY 2014 | Projected FY 2015 | Туре | Obj |
|---|-----------------------|---|-------------------|----------------------|--------|-----|
| Division Name | | | | | | |
| Gross Rental Revenue | \$1,750,064 | \$ | 1,789,003 | \$ 1,772,561 | Output | 1 |
| Total number of events | 307 | | 344 | 276 | Output | 2 |
| Food and beverage sales (Gross) millions | \$ 2,206,025 | \$ | 2,292,200 | \$ 2,140,750 | Output | 3 |
| Number of events Food & Beverage/Banquets | 72 | \$ | 71 | 80 | Output | 3 |
| Number of events Meetings, Conventions, and Shows | 235 | \$ | 273 | 196 | Output | 2 |
| Number of room nights 0-17 months PBCCC | 13,773 | | 11,000 | 11,000 | Output | - 2 |

TOURIST DEVELOPMENT COUNCIL FY 2015 PROPOSED BUDGET

| | 7.87% | | 11.05% | 9.00% 4.00% Adopted | | 4.00% Modified | | 7.00% | | 5.00% Proposed | | | |
|-------------------------------------|-----------------|----|-----------|------------------------|-----------|-------------------|-----------|----------|-----------|-------------------|-----------|----|-----------|
| CONVENTION CENTER OPERATIONS | ACTUAL ACTUAL | | FORECAST | | BUDGET | BUDGET | | FORECAST | | | BUDGET | | |
| CATEGORY F -FUND 1450 | 2012 | | 2013 | | 2013 | | 2014 | | 2014 | | 2014 | | 2015 |
| BALANCE FORWARD | \$ 1,551,227 | \$ | 1,440,485 | \$ | 1,440,485 | \$ | 1,661,059 | \$ | 2,013,581 | \$ | 2,013,581 | \$ | 1,747,981 |
| BED TAX REVENUE | \$ 253,807 | \$ | 253,807 | \$ | 253,807 | \$ | 253,807 | \$ | 253,807 | \$ | 253,807 | \$ | 253,807 |
| OTC SETTLEMENT TAXES | \$ 14,379 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| RENTAL REVENUE | \$ 1,649,838 | \$ | 1,772,799 | \$ | 1,750,064 | \$ | 1,789,003 | \$ | 1,789,003 | \$ | 1,789,003 | \$ | 1,772,561 |
| FOOD & BEVERAGE (NET) | \$ 411,374 | \$ | 488,689 | \$ | 455,824 | \$ | 566,988 | \$ | 566,988 | \$ | 541,250 | \$ | 533,355 |
| CITY OF WEST PALM BEACH ILA | \$ 250,000 | \$ | 250,000 | \$ | 250,000 | \$ | 250,000 | \$ | . 250,000 | \$ | 250,000 | \$ | 250,000 |
| NET BLDG. SERVICE REVENUE | \$ 866,607 | \$ | 1,016,401 | \$ | 803,488 | \$ | 846,637 | \$ | 846,637 | \$ | 910,225 | \$ | 901,092 |
| INTEREST INCOME | \$ 25,299 | \$ | (4,603) | \$ | 13,158 | \$ | 14,285 | \$ | 14,285 | \$ | = | \$ | - |
| ADVERTISING AND OTHER MISC. INCOME | \$ 18,666 | \$ | 10,000 | \$ | 13,000 | \$ | 20,000 | \$ | 20,000 | \$ | 10,459 | \$ | 20,000 |
| TRANSFERS IN FUND 1453,1458 | \$ 825,000 | \$ | 880,000 | \$ | 1,280,000 | \$ | 1,400,000 | \$ | 1,400,000 | \$ | 800,000 | \$ | 1,100,000 |
| STATUTORY HOLDBACK RETURN PYF | \$ - | \$ | - | \$ | - | \$ | - | | | \$ | - | \$ | - |
| STATUTORY HOLDBACK | \$ | \$ | - | \$ | - | \$ | (187,036) | \$ | (187,036) | \$ | <u> </u> | \$ | (186,541) |
| TOTAL AVAILABLE FUNDS | \$ 5,866,197 | \$ | 6,107,578 | \$ | 6,259,826 | \$ | 6,614,743 | \$ | 6,967,265 | \$ | 6,568,325 | \$ | 6,392,255 |
| | | | | | | | | | | | | | |
| CONVENTION CENTER OPERATING EXPENSE | \$ 3,916,503 | \$ | 3,770,060 | \$ | 4,012,993 | \$ | 4,288,082 | \$ | 4,288,082 | \$ | 4,200,093 | \$ | 4,348,610 |
| INSURANCE | \$ 388,170 | \$ | 194,085 | \$ | 388,170 | \$ | 388,170 | \$ | 388,170 | \$ | 388,170 | \$ | 388,170 |
| LEGAL | \$ 12,039 | \$ | 855 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 | \$ | 5,000 |
| CAPITAL OUTLAY | \$ 13,746 | \$ | 27,830 | \$ | 70,559 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 | \$ | 75,000 |
| OTHER | \$ 7,335 | \$ | 8,222 | \$ | 10,938 | \$ | 11,194 | \$ | 11,194 | \$ | 8,898 | \$ | 11,294 |
| TDC CHARGE-OFF ADMIN. | \$ 84,112 | \$ | 89,138 | \$ | 102,300 | \$ | 115,203 | \$ | 115,203 | \$ | 109,376 | \$ | 126,201 |
| COLLECTION FEES | \$ 3,807 | \$ | 3,807 | \$ | 3,807 | \$ | 3,807 | \$ | 3,807 | \$ | 3,807 | \$ | 3,807 |
| TRANSFERS OUT | \$ - | \$ | - | \$ | - | \$ | - | | | \$ | | \$ | - |
| TOTAL OPERATING EXPENSES | \$ 4,425,712 | \$ | 4,093,997 | \$ | 4,598,767 | \$ | 4,916,456 | \$ | 4,916,456 | \$ | 4,820,344 | \$ | 4,958,082 |
| · | | | | | | | | | | | | | |
| CONV. CTR. RESERVE | \$ 1,440,485 | \$ | 2,013,581 | \$ | 1,661,059 | \$ | 1,698,287 | \$ | 2,050,809 | \$ | 1,747,981 | \$ | 1,434,173 |
| TDC RESERVE | \$ | \$ | - | \$ | | \$ | - | \$ | _ | \$ | | \$ | <u>-</u> |
| CONV. CTR. RESERVE | \$ 1,440,485 | \$ | 2,013,581 | \$ | 1,661,059 | \$ | 1,698,287 | \$ | 2,050,809 | \$ | 1,747,981 | \$ | 1,434,173 |
| OVERALL EXPENSE BUDGET | \$ 5,866,197 | \$ | 6,107,578 | \$ | 6,259,826 | \$ | 6,614,743 | \$ | 6,967,265 | \$ | 6,568,325 | \$ | 6,392,255 |

PALM BEACH COUNTY CONVENTION CENTER Financial Operations Budget BUDGET - FISCAL YEAR 2015

| | FY12 Actual | | FY13 Actual | | F' | Y14 Budget | FY | ′14 Forecast | FY15 Budget | |
|--|-------------|-----------|-------------|-----------|----|-------------|----|--------------|-------------|-------------|
| Operating Revenue | | | | | | | | | | |
| Operating Revenue Gross Rent Revenue | \$ | 1,649,838 | \$ | 1,772,799 | \$ | 1,789,003 | \$ | 1,789,003 | \$ | 1,772,561 |
| Net F&B Revenue | φ \$ | 411,374 | \$ | 488,689 | \$ | 566,988 | \$ | 541,250 | э \$ | 533,355 |
| Advertising Revenue | \$ | 10,000 | \$ | 10,000 | \$ | 20,000 | \$ | 10,000 | \$ | 20,000 |
| Net Building Services Revenue | . Ψ \$ | 866,607 | \$ | 1,016,401 | \$ | 846,637 | \$ | 910,225 | \$ | 901,092 |
| Net Building Services Revenue | φ | 800,007 | Ψ | 1,010,401 | φ | 040,037 | Ψ | 910,223 | φ | 901,092 |
| Total Operating Revenue | \$ | 2,937,819 | \$ | 3,287,889 | \$ | 3,222,628 | \$ | 3,250,478 | \$ | 3,227,008 |
| Operating Expenses | | | | | | | | | | |
| Executive | \$ | 292,763 | \$ | 349,439 | \$ | 372,338 | \$ | 366,039 | \$ | 375,416 |
| Sales & Marketing | \$ | 368,547 | \$ | 400,024 | \$ | 444,385 | \$ | 449,111 | \$ | 467,008 |
| Finance | \$ | 156,606 | \$ | 172,602 | \$ | 214,269 | \$ | 201,469 | \$ | 213,301 |
| Event Services | \$ | 211,100 | \$ | 211,637 | \$ | 319,381 | \$ | 290,067 | \$ | 296,704 |
| Operations - Administrative | \$ \$ | 235,819 | \$ | 243,949 | \$ | 257,894 | \$ | 255,204 | \$ | 260,776 |
| Operations - Setup & Housekeeping | \$ | 329,014 | \$ | 320,664 | \$ | 342,231 | \$ | 346,433 | \$ | 351,207 |
| Operations - Engineering & Maintenance | \$ | 1,399,145 | \$ | 1,358,469 | \$ | 1,390,424 | \$ | 1,383,129 | \$ | 1,458,517 |
| Operations - Security | \$ \$ | 311,074 | \$ | 310,969 | \$ | 368,863 | \$ | 333,498 | \$ | 336,394 |
| Operations - Information Technology | \$ | 149,884 | \$ | 175,453 | \$ | 199,148 | \$ | 185,297 | \$ | 188,677 |
| Parking Operations | \$ | 5,933 | \$ | 7,206 | \$ | 7,150 | \$ | 7,245 | \$ | 6,600 |
| Overhead | \$ | 334,739 | \$ | 363,798 | \$ | 371,999 | \$ | 382,601 | \$ | 394,011 |
| 0.0 | • | 00.,.00 | * | , | * | 0,000 | \$ | - | * | 00.,0 |
| Total Operating Expenses | \$ | 3,794,624 | \$ | 3,914,210 | \$ | 4,288,082 | \$ | 4,200,093 | \$ | 4,348,610 |
| | <u>T</u> | | <u> </u> | | \$ | 3,859,274 | | | | |
| Net Operating Income (Loss) Before Cap-X | \$ | (856,805) | \$ | (626,321) | \$ | (1,065,454) | \$ | (949,615) | \$ | (1,121,602) |
| Capital Expenditures | \$ | 13,746 | \$ | 27,830 | \$ | 100,000 | \$ | 100,000 | \$ | 75,000 |
| Net Operating Income (Loss) After Cap-X | \$ | (870,551) | \$ | (654,151) | \$ | (1,165,454) | \$ | (1,049,615) | \$ | (1,196,602) |
| | | | | | | | | | | |
| Direct County Revenue | • | 000 400 | Φ. | 050 007 | ф | 050.007 | Φ. | 050 007 | • | 050 007 |
| Bed Tax Revenue | \$ | 268,186 | \$ | 253,807 | \$ | 253,807 | \$ | 253,807 | \$ | 253,807 |
| City of WPB Contributions | \$ | 250,000 | \$ | 250,000 | \$ | 250,000 | \$ | 250,000 | \$ | 250,000 |
| Pool Investment Interest Income | \$ \$ | 25,298 | \$ | (4,602) | \$ | 14,285 | \$ | 14,192 | \$ | 14,219 |
| Change in Fair Value | | 8,666 | | | | | | | | |
| Transfers In Fund Reserves | \$ | 825,000 | \$ | 880,000 | \$ | 1,400,000 | \$ | 800,000 | \$ | 1,100,000 |
| Statutory Holdback Return PYF | | | | | _ | | _ | | | |
| Statutory Holdback | | | | | \$ | (187,036) | _ | | \$ | (187,252) |
| Total Direct County Revenue* | _\$ | 1,377,150 | \$ | 1,379,205 | \$ | 1,731,056 | \$ | 1,317,999 | \$ | 1,430,774 |
| Direct County Expenses | | | | | | | | | | |
| Legal Services | \$ | 12,039 | \$ | 855 | \$ | 10,000 | \$ | 10,000 | \$ | 5,000 |
| Communications/Suncom-Toll | | | | | | | | | | |
| Insurance & Surety Bonds | \$ | 388,170 | \$ | 194,085 | \$ | 388,170 | \$ | 388,170 | \$ | 388,170 |
| Tax Collector Commissions | \$ | 3,807 | \$ | 3,807 | \$ | 3,807 | \$ | 3,807 | \$ | 3,807 |
| TDC Charge-Off Admin | \$ | 84,112 | \$ | 89,138 | \$ | 115,203 | \$ | 109,383 | \$ | 126,201 |
| Inspector General Fee | \$ | 7,296 | \$ | 8,195 | \$ | 8,194 | \$ | 8,194 | | 8,430 |
| Materials/Supplies Operating | \$ | 38 | \$ | 27 | \$ | 3,000 | \$ | 3,000 | \$ | 3,100 |
| Total Direct County Expenses* | \$ | 495,462 | \$ | 296,107 | \$ | 528,374 | \$ | 522,554 | | 534,708 |
| Net Income (Loss) | \$ | 11,137 | \$ | 428,947 | \$ | 37,228 | \$ | (254,170) | \$ | (300,536) |
| (/ | | , | · · | | | J.,• | | \ | * | (,) |

^{*}Note: County Revenue & Expenses are recorded on Cash Basis Accounting

PALM BEACH COUNTY

Convention Center Actuals FY 2003 to Present

| Staff | 8 Actual FY 03 | 32 Actual FY 04 | 35 Actual FY 05 | 39 Actual FY 06 | 38 Actual FY 07 | 40 Actual FY 08 | 35 Actual FY 09 | 34 Actual FY 10 | 53 Actual FY 11 | 63 Actual FY 12 | 60 Actual FY 13 | 67 Actual FY 14 |
|---|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| BALANCE FORWARD | - | 1,720,984 | 2,192,829 | 1,927,277 | 1,374,870 | 2,033,383 | 2,368,087 | 1,797,870 | 1,526,480 | 1,551,227 | 1,440,485 | 2,013,581 |
| REVENUES Convention Center Sales | | 1,689,704 | 2,750,771 | 2,737,289 | 2,905,485 | 3,027,161 | 3,070,364 | 3,168,186 | 2,713,238 | 2,937,819 | 3,287,888 | 3,264,577 |
| Refund Prior Yr Exp Other Miscellaneous | - | - | - | - | - | 62,757 - | 3,093 | - | _ | - 8,666 | - | - 459 |
| Interest City of WPB | 45,942 - | 49,642 250,000 | 38,266 250,000 | 45,626 250,000 | 98,309 250,000 | 71,480 250,000 | 105,649 250,000 | 52,768 250,000 | 9,070 250,000 | 25,299 250,000 | (4,601) 250,000 | 21,427 250,000 |
| Bed Taxes | 253,807 | 253,807 | 253,807 | 253,807 | 253,807 | 253,807 | 253,807 | 253,807 | 253,807 | 268,186 | 253,807 | 253,807 |
| Transfer In 4th Cent | 1,000,000 | 1,700,000 | 700,000 | 270,000 | 1,350,000 | 900,000 | 500,000 | 500,000 | 1 350 000 | P3E 000 | | - |
| Transfer In 1st Cent Transfer In Special Pri | - 1,157,516 | 4,341 | - | - | - | - | - | - | 1,350,000 | 825,000 | 880,000 | 800,000 |
| Transfer In CVB | - | -,5-1 | | - | - | 253,800 | - | - | _ | - | _ | - |
| Total Revenues | 2,457,265 | 3,947,494 | 3,992,844 | 3,556,722 | 4,857,601 | 4,819,005 | 4,182,913 | 4,224,761 | 4,576,115 | 4,314,970 | 4,667,094 | 4,590,269 |
| Total Sources of Funds | 2,457,265 | 5,668,478 | 6,185,673 | 5,483,999 | 6,232,471 | 6,852,388 | 6,551,000 | 6,022,631 | 6,102,595 | 5,866,197 | 6,107,579 | 6,603,850 |
| EXPENDITURES | | | | | | | | | | | | |
| Contract/Operating Expense | 413,843 | 2,858,941 | 3,633,865 | 3,745,114 | 3,938,533 | 4,094,953 | 4,302,111 | 4,026,483 | 3,991,894 | 3,930,249 | 3,797,890 | 4,129,305 |
| Insurance/ Audit | 29,700 | 373,769 | 415,728 | 144,279 | 186,661 | 379,517 | 438,649 | 440,000 | 440,000 | 388,170 | 194,085 | 388,170 |
| Legal Fees | - | 4,338 | 3,813 | 4,018 | 19,800 | 5,973 | 7,980 | 25,605 | 2,520 | 12,039 | 855 | 75 103,755 |
| TDC Indirect Transfers Out - CVB | 288,931 | 234,795 | 201,184 | - 211,911 | - 50,287 | - | - | _ | 107,964 | 84,112 | 89,138 | 105,755 |
| Other | 200,331 | 234,733 | - | 211,511 | - | 52 | 583 | 256 | 5,183 | 7,335 | 8,223 | 5,878 |
| Tax Collectors Fees | 3,807 | 3,807 | 3,807 | 3,807 | 3,807 | 3,807 | 3,807 | 3,807 | 3,807 | 3807 | 3807 | 3,807 |
| Total Expenditures | 736,281 | 3,475,649 | 4,258,396 | 4,109,129 | 4,199,088 | 4,484,302 | 4,753,130 | 4,496,151 | 4,551,368 | 4,425,712 | 4,093,998 | 4,630,990 |
| Profit/ (Loss) before subsidies* | (690,339) | (1,736,303) | (1,469,359) | (1,326,214) | (1,195,294) | (1,322,903) | (1,574,024) | (1,275,197) | (1,829,060) | (1,453,928) | (810,711) | (1,344,528) |
| Ending Reserve Balance | 1,720,984 | 2,192,829 | 1,927,277 | 1,374,870 | 2,033,383 | 2,368,087 | 1,797,870 | 1,526,480 | 1,551,227 | 1,440,485 | 2,013,581 | 1,972,860 |
| * Profit/(Loss) before other reven | ue subsidies. S | Subsidies inclu | de funds from | the City of W | est Palm Beac | h, Transfers Ir | n and bed taxe | S. | | | | |
| Number of Events | - | 144 | 288 | 309 | 311 | 359 | 265 | 253 | 294 | 354 | 307 | 315 |
| Number of Attendees at Event | - | 223,913 | 241,675 | 199,057 | 218,119 | 224,285 | 225,336 | 287,056 | 278,986 | 238,355 | 225,493 | 196,013 |
| Actual Room Nights | | 798 | 883 | 2,124 | 2,983 | 3,891 | 6,329 | 10,958 | 8,411 | 9,289 | 13,773 | 11,150 |

PALM BEACH COUNTY TOURIST DEVELOPMENT COUNCIL CONVENTION CENTER OPERATIONS RESERVES

| FUND1450-CONVENTION CENTER | 2014 ACTUAL |
|---|----------------|
| BALANCE FORWARD | \$ 2,013,581 |
| | |
| BED TAXES | \$ 253,807 |
| RENTAL REVENUE | 1,781,170 |
| FOOD & BEVERAGE (NET) | 471,959 |
| CITY OF WEST PALM BEACH | 250,000 |
| NET BLDG SERVICE REVENUE | 1,001,448 |
| ADVERTISING REVENUE | 10,000 |
| INTEREST INCOME | 21,426 |
| OTHER MISCELLANEOUS INCOME | 459 |
| TRANSFERS IN 1ST CENT | 800,000 |
| TOTAL REVENUES | \$ 4,590,269 |
| | |
| TOTAL AVAILABLE FUNDS | \$ 6,603,850 |
| | |
| OPERATING EXPENSE - INDIRECT | \$ 103,755 |
| LEGAL SERVICES - COUNTY ATTORNEY | 75 |
| OTHER CONTRACTUAL SERVICES -CONV. CTR. OPERATIONS | 4,129,305 |
| CAPITAL OPERATING EXPENSE | - |
| COMMUNICATION/ OTHER OPERATING EXPENSES | 10 |
| INSURANCE | 388,170 |
| TAX COLLECTOR COMMISSION | 3,807 |
| INSPECTOR GENERAL FEE | 5,868 |
| TOTAL EXPENDITURES | \$ 4,630,990 |
| DECEDUEC | ¢ 1 072 940 |
| RESERVES | \$1,972,860 |



THE BEST OF EVERYTHING FOR EVERY EVENT™

FACT SHEET

Description

A 350,000 square feet, two level, \$83 million multi-purpose venue includes a 100,000 square foot exhibition hall, a 22,000 square foot ballroom and 20,000 total square feet of flexible meeting room space and a 450,000 square foot parking lot accommodating over 1,000 cars. The PBCCC is constructed on a historical ocean shoreline that is millions of years old. The building's ground elevation is one of the highest in South Florida; more than 40 feet above sea level. The facility is one mile from I-95, less than 3 miles from the Palm Beach International Airport, and directly across the street from CityPlace, a \$600 million downtown development project with various shopping, dining and entertainment options.

Open Date

January 10, 2004

Management

Building Operations: Global Spectrum, LP Food & Beverage: Ovations Food Services

Location

The Palm Beach County Convention Center is located on a 19 acre site at 650 Okeechobee Boulevard, West Palm Beach.

Events

The PBCCC is host to over 300 events per year including tradeshows, conferences, conventions, consumer shows, meetings and banquets.

Hotel Accommodations

A brand new Hilton hotel is scheduled to open Spring of 2016 located adjacent to the PBCCC. There are over 3,000 additional hotel rooms located within a 3 mile radius of the Convention Center.