

**PROGRAM MONITORING AND
EVALUATION SUB-COMMITTEE**



Palm Beach County Governmental Center
10th Floor, McEaddy Conference Room
301 N. Olive Avenue
West Palm Beach, Florida 33401
<http://www.pbcgov.com/criminaljustice>
Thursday, November 10, 2011

- FINAL AGENDA -

1. **Welcome / Opening Comments**, Lee Waring, Chair
2. **Roll Call & Introduction of Guests**
3. **Approval and/or Additions to the Agenda**
4. **Chairman's Comments**
5. **New Business**
 - A. **Program Monitoring and Evaluation Sub-Committee Scope of Work**: Lee Waring
 - B. **Program Monitoring Matrix Scale**: Damir Kukec
6. **Member and Guest Comments**
7. **Attachments**
 - A. Proposed Sub-Committee Scope of Work
 - B. Proposed Program Monitoring and Evaluation Matrix
 - C. Draft 2010 Fiscal Year Process Evaluation Report

Next Meeting: To be determined.

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Next Meeting: To be determined.

**Criminal Justice Commission
Program Monitoring and Evaluation Sub-Committee
Brief: Proposed Rating Scale & Matrix**

Introduction:

For fiscal year 2010 (October 2009 – September 2010), the Criminal Justice Commission directed staff to monitor and evaluate programs to determine whether specific programming was having an impact on crime and/or individual behavior. This was the first step in making outcome evaluations a part of the work of the Criminal Justice Commission. As a result, staff requested that each organization/agency funded in 2010 complete an outcome model and measurement framework for their programs or activities. The second step involves the measurement of program implementation and validity/reliability of data collection. The following rating scale discussion is part of the second step, which will overtime enable staff to complete the third step – the outcome evaluations.¹

Proposed Evaluation Matrix (Step Two):

The PME Sub-Committee directed Criminal Justice Commission staff to create a simplified “matrix” or rating scale that could be applied to the various programs and activities funded by the Commission. The purpose of the rating scale is to quickly rate a program or activities using a standard scale that reflects the basic program requirements and that promote accountability and transparency.

The rating scale is intended to help enhance programs and activities funded by the Criminal Justice Commission. The rating scale is intended to inform the funding decisions made by the Criminal Justice Commission rather than replace existing mechanisms. Each entity, whether a county, state, or local government, not-for-profit, or other organization or individuals will be referred to as a CJC partner.

Limitations:

The rating scale will focus more on program and activity processes rather than effectiveness. Furthermore, the rating scale cuts across various programs and activities; the range includes program services (e.g., drug detoxification), wages for state and county agencies, and other expenditures (e.g., light equipment for law enforcement shooting training); therefore, some caution should be used when comparing ratings across the different programs and activities.

Although programs and activities are rated individually, some may be part of a larger strategy led by the Criminal Justice Commission; as such, their ratings may be influenced by factors and grantor agency requirements outside of their control. This is taken into account as part of the rating and overall reporting by including “subjective comments.”

¹ The outcome evaluation should include a statistically sound comparison group examining impacts between program and control group as well as before and after.

Lastly, not all program and activity information provided to Criminal Justice Commission staff is reviewed for reliability and validity. However, Criminal Justice Commission staff manages contracts; inter local agreements, and memorandums of understanding throughout the year to ensure program fidelity and reporting accuracy.

Rating Scale and Reporting:

The rating scale is based on a 10 point system, which reflects the requirement to implement Criminal Justice Commission approved programs/activities, promote evidence based practices, demonstrate fidelity, and collect and maintain baseline information to report on programs’ goals and objectives as stated by the CJC Partners. CJC Partners will be assessed on the following specific criteria and given a score of 1 point per criteria if accomplished.

Rating Scale Criteria Description	Rating (yes=1) (no=0)
1. Program and activities are evidence based or best practices which are supported in the academic literature and peer reviewed journals (e.g., crime solutions, blue print, etc).	
2. Implemented program and/or activities approved by the Criminal Justice Commission.	
3. Maintained consistent, clear and measureable program goals/objectives (e.g., logic model and measurement framework).	
4. Collected and maintained data on program participants and activities.	
5. Provided timely and full access to program participant and program activities data that address the extent to which goals and objectives were achieved.	
6. Provided timely and full access to financial information.	
7. Obtained additional funding from other sources.	
8. Program and activities adopted by other organizations, groups, etc.	
9. Maintained working relationship with CJC staff.	
10. Completed recent process and <i>outcome evaluation</i> ² by an independent body, which demonstrates “programs is working”	
11. If applicable, program used “risk assessment” instrument prior to selecting program participant - addressing the question: does the program model fit the program participant?	
12. Provided timely and full access to program site.	
13. There are valid intervening variables that caused a problem with implementation (typically forces that are outside the CJC Partners’ control).	
Total Points	

** questions 11 and up are bonus criteria.

² The outcome evaluation should include a statistically sound comparison group examining impacts between program and control group as well as before and after.

Once the rating scale is completed, the score will be totaled. This total will then reflect four different general categories. The categories include:

(10-8): Excellent: The CJC Partner was able to complete eight or more of the requirements. For example, the program and activities fully demonstrate the requirements of the Criminal Justice Commission. The excellent rating denotes that they likely implemented an evidence based program, with the necessary data to show full implementation and fidelity. They may have also demonstrated that their program is effective and has become a model program for others across the county or state/country.

(7-6): Good: The CJC Partner was able to complete the majority of the requirements. For example, the program and activities fully comply with reporting and data collection. They have likely implemented all if not most of the program's components (evidence based or not). They are also able to show that they have met their desired goals and objectives. However, they are not able to provide an "outcome evaluation" that examines effectiveness and benefit to program clients.

(5-4) Satisfactory: The CJC Partner was able to complete a number of the requirements. For example, the program and activities are implemented and they provide data related to goals and objectives; however, their results show that they did not meet their desired goals and objectives.

(3-0) Needs Improvement: The CJC Partner had difficulty completing the requirements. For example, some aspects of the program and activities were not implemented as planned or not implemented at all. No data were provided that described if the goals and objectives were met. Lastly, there was little if any contact with CJC staff.

Detailed documentation for each program and activity would be included as an attachment to the rating scale and report. This will provide an opportunity to further explain the challenges and successes related to program implementation and outcomes when available.

Prepared by: Damir Kukec
Research and Planning Manager
Criminal Justice Commission

Date: February 9, 2012

**Criminal Justice Commission
Program Monitoring and Evaluation Sub-Committee**

Scope of Work

Purpose:

The purpose of the Program Monitoring and Evaluation Sub-Committee is to lead and provide advice on efforts to determine the impact of programs funded by the Criminal Justice Commission.

Background:

Following the direction of the Palm Beach County Board of County Commissioners, the Criminal Justice Commission directed staff to implement a program monitoring and evaluation strategy. As a result, staff implemented various processes to collect information from various programs funded by the Criminal Justice Commission in whole or in part. Some of these efforts started in fiscal year 2010 and included the following components:

1. Staff prepared an annual report summarizing the scope of projects and activities funded by the Criminal Justice Commission.
2. Contracts included new wording to emphasize the collection and maintenance of information for monitoring, reporting, and evaluation purposes. This included the historical contract clause that funding recipients were required to maintain information for up to three after the contract was enforced, and that the County have the right to complete an audit of the recipients programmatic records.
3. Staff developed and implemented training with funding recipients so that each program and activity could develop a programmatic logic model and measurement framework. The County's Department of Social Services, Financially Assisted Agencies (FAA) provided valuable advice and direction for this component.
4. Staff further developed and refined contract policies and procedures, which were reviewed by the Office of Inspector General. The Criminal Justice Commission reviewed and approved the new procedures at an earlier meeting of the full commission.

These components have enabled Criminal Justice Commission staff to better monitor and report on the programs and activities funded by the Commission which include not-for-profits, city governments, state governments and other county departments/agencies that deliver direct services and activities to specific targets. It is also important to note that funding sources include *Ad Valorem*, trust funds, formula state and federal grants, as well as, competitive grants from state and federal governments and other not-for-profit agencies (e.g., Quantum Foundation).

Most of this information is contained in the annual process evaluation reports. During the September 2011 meeting of the Criminal Justice Commission, the Executive Director presented the first draft of the 2010 fiscal year process evaluation, and asked that members review for discussion at the next meeting. He expressed concerns with the preciseness of the reporting of some projects, but remarked that it was Commission's first attempt at obtaining logic models and

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performance measures for the projects being funded. As a result of these remarks, private sector member, Mr. Waring suggested that it might prove more useful to assign the evaluation to a sub-committee for review and recommendations to Commission members. At the Vice Chair's request, the following members volunteered to sit on the review committee:

Private Sector Member – Mr. Lee Waring, Chair
Public Defender – Ms. Carey Haughwout (or representative)
Private Sector Member – Mr. Chuck Shaw
Private Sector Member – Mr. Jim Barr
State Attorney – Dave Aronberg (or representative)

Lastly, the work of this sub-committee directly responds to the request of the Palm Beach County Board of Commissioners; and speaks to the authority of the Criminal Justice Commission's ordinance and bylaws. For example:

Sec. 2-218. Authority

The criminal justice commission shall have the following authority and powers:

- a. To review, research and evaluate existing systems and programs within the scope of the criminal justice commission;
- b. To establish task forces or subcommittees to study in detail key aspects of programs and systems within the scope of the criminal justice commission;
- g. To make recommendations on modifying, creating or abolishing legislation, ordinances or regional or county-wide comprehensive plans dealing with systems and programs within the scope of the criminal justice commission;
- i. To request members of all agencies within the auspices of the board of county commissioners to provide the criminal justice commission in a timely manner with all data and information requested by the criminal justice commission, to appear at any meeting or hearing requested by the criminal justice commission, and to otherwise work in cooperation and good faith with the criminal justice commission in pursuing the criminal justice commission's objectives;

Scope of Work:

In general, the Program Monitoring and Evaluation Sub-Committee is to provide leadership on matters dealing with process (did we implement?) and outcome (did we change behavior?) evaluations for the Criminal Justice Commission.

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The committee would meet on a bi-annual basis, in preparation for the six month and one year update; which concern monitoring and evaluation activities related to funded programs and activities.

The committee would also meet on an *ad hoc* basis as needed to review and provide comment on extensive outcome evaluations for specific programs and activities.

Members would advocate efforts to obtain access to data (at the individual level) in order to complete quasi experimental models that include both a program group along with a comparison group (often referred to as a “control group”). The comparison group is often very similar to the program group; except for the fact that it is not part of the program group.

The work of the sub-committee is crucial as it will provide a basis for reporting on “return on investment” (ROI); and informs the Criminal Justice Commissions deliberations on whether to fund a program or activity each fiscal year.

The sub-committee will provide suggestions that focus on improvement and enhancement to programming rather than focusing on criticism alone.

Staff would provide secretariat services to the Sub-Committee, sending information in a timely fashion, that may include reports and necessary documents prior to each meeting so that members can provide feedback, suggested comments and advice.

Prepared by: Damir Kukec
Research and Planning Manager
Criminal Justice Commission

Date: November 8, 2011
(Updated: March 10, 2013 - member names only).

(Attachment):

Proposed Evaluation Matrix:

Since the annual report contains a great deal of information, Criminal Justice Commission staff was directed to create a simplified “matrix” or rating scale that could be applied to the various programs and activities funded by the Commission. The matrix would be used to quickly rate a program or activities using a standard rating that would reflect basic requirements and characteristics that promote accountability and transparency.

Implementing agency/organization must demonstrate the following characteristics (yes/no):

1. Provided information that agency is conducting “evidence-based” programming and/or curriculum;
2. Implemented program and/or activities approved by the Commission;
3. Maintained consistent, clear and measureable program goals/objectives;
4. Collected and maintained data on program participants and activities;
5. If applicable, implemented “risk assessment” instrument prior to selecting program participants (does the program model fit the program participant?);
6. Provided timely and full access to program participant data and program activities (ideally, these records should be in electronic format);
7. Provided timely and full access to financial information;
8. Provided timely and full access to program site (on site file review and audit);
9. Completed logic model and measurement framework; and,
10. Completed recent process and outcome evaluation study by an independent body.
Ideally, the process and outcome evaluations demonstrated program fidelity and positive outcomes.

If all of these characteristics are met, then the implementing agency/organization would receive a rating of 10 out of 10.

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**Programs Funded by the Criminal Justice Commission:
Fiscal Year 2010 (October 1, 2009 to September 30, 2010)**

Working Document

Prepared by

Damir Kukec
Research and Planning Manager
Research and Planning Unit
Criminal Justice Commission Secretariat

September 22, 2011

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Acknowledgement:

I would like to thank staff at the Criminal Justice Commission for their insightful comments and feedback.

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Introduction

The purpose of this report is to provide members of the Criminal Justice Commission a summary of the various programs funded for the fiscal year 2010 (October 1, 2009 and September 30, 2010). The scope of this report includes all programs and positions funded by the Criminal Justice Commission, with the exception of the Criminal Justice Commission Secretariat (Staff) at Governmental Center.

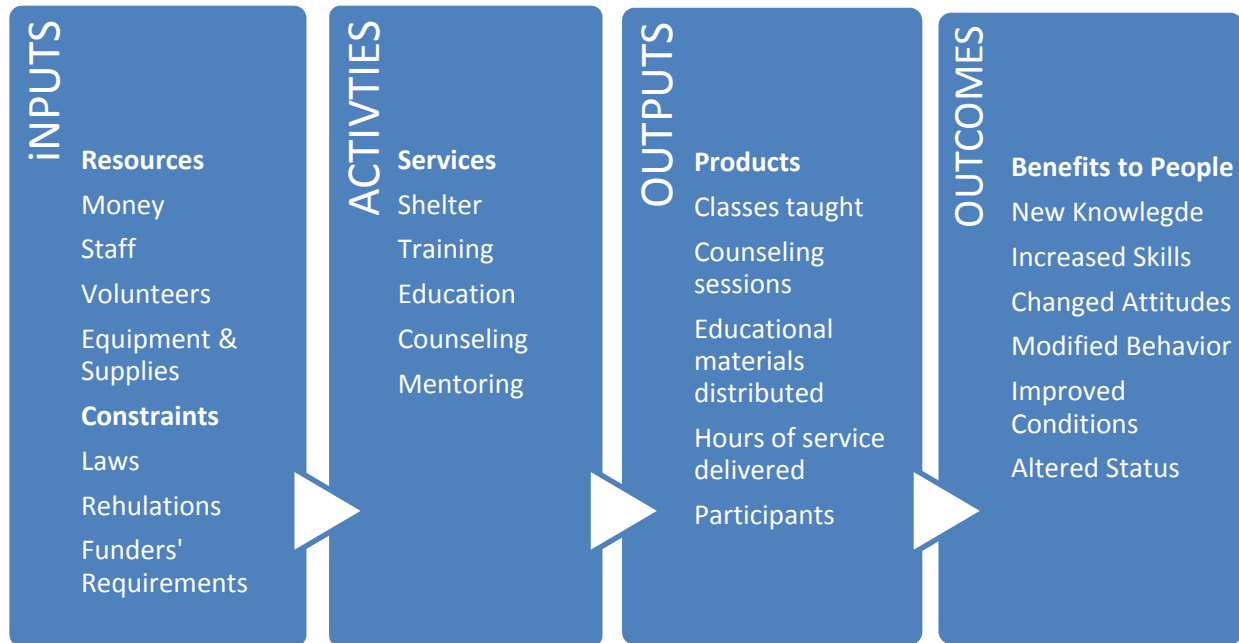
During the July 27, 2009 meeting of the full Criminal Justice Commission, the Commission approved funding for the third and final set of projects presented during the frenetic winter and spring Finance Committee hearings. At the meeting, Commission members asked staff to synthesize the approved programs and their proposed outcomes. They also noted the importance of having each program report on results to help promote transparency and accountability. Readers should note that this report is preliminary and that due to time constraints, an extensive review process with the individual implementing agencies and programs was not possible. As such, we welcome your critical and constructive comments, especially from the implementing agencies and program managers.

As part of this effort and the requirements of various grantor agencies, the Criminal Justice Secretariat has moved forward on several fronts, including: the drafting of individual Contracts, Inter-local agreements, and Agreements (or Memorandum of Understanding). Each stipulates that the funding recipients will be required to comply with programmatic reporting requirements for both financial and programmatic outcomes. Implementing agencies along with individual managers will be required to participate in formal training to finalize their desired outcomes by preparing a “logic model”. Training will be provided by the Department of Community Services, Financially Assisted Agencies in partnership with the Criminal Justice Commission. This assistance will prove to be invaluable to the Commission, as the Department has managed and reported on millions of dollars worth of programs on behalf of the Board of County Commissioners. Commission staff has already participated in a half day training session, and we look forward to working with and helping the various implementing agencies and programs finalize their logic models and desired outcomes.

So what is a **logic model** and what does that have to do with the desired **outcome**? Simply put, a **logic model** is a “narrative or graphical depictions of processes in real life that communicate the underlying assumptions upon which an activity is expected to lead to specific results.”¹ Typically, **logic models** contain three components which describe the desired outcome(s). The following diagram described the Department of Community Services program outcome model that will be used by the programs funded by the Criminal Justice Commission.

¹ McCawley, Paul F., The Logic Model for Program Planning and Evaluation., University of Idaho Extension. <http://www.uiweb.uidaho.edu/extension/LogicModel.pdf>

Diagram One. Program Outcome Model



Source: Constantino, Renee., Measuring Program Outcomes. Department of Community Services, Palm Beach County, Financially Assisted Agencies, Planning and Evaluation, August 25, 2009.

February 10, 12, and March 3, 2010 – “Logic Model and Measurement Framework” training was provided to almost all agencies and organizations funded for fiscal year 2010. This is the first time the Criminal Justice Commission has provided such training. The completion of the training and logic models is mandatory for all programs and agencies that received 2010 funding. Some agencies have yet to complete this requirement and follow-up is on-going. To date, we have trained almost 40 program representatives; and we are still waiting to obtain logic models and measurement frameworks from 4 out of the 30 programs sponsored in 2010.

Finance Committee

Historically, the Criminal Justice Commission has convened committees (Funding Allocation, Grant Administration Byrne Grant Committee, and Drug Abuse Trust Fund) with mandates to manage specific funding sources. For example, the Funding Allocation Committee’s mandate was to “review programs, purposes, and outcomes in order to make funding recommendations to the Criminal Justice Commission.” Over the last two fiscal years, the Finance Committee reviewed and recommended applications for funding to the Criminal Justice Commission.

This year, the presiding Fiscal Committee considered approximately 80 proposals costing almost 14 million dollars. The Committee’s work was overshadowed by the uncertainty of funding levels from the federal, state and county levels, coupled with the downturn in the economy and housing market which meant less money for government programs as tax revenues dwindled.

However, this uncertainty caused the Committee's work to span over six months, involving eight meetings, including three specific meetings where individual proposals were reviewed and considered for funding. The first such meeting took place on January 16, 2009 where 16 proposals were considered (valued at approximately 2.9 million dollars). The second meeting took place on May 7, 2009 where 27 proposals were reviewed (valued at 6.3 million dollars), and the third meeting was held on July 23, 2009 where 37 proposals were reviewed (valued at over 4 million dollars). Meetings after January 16, 2009 were in response to an influx of increased and new funding levels from the federal and state governments. These unexpected sources are described in the next section of the report.

Funding Sources

During the fiscal year 2010, the Criminal Justice Commission has access to four classifications of funding, with specific sources contained within each classification. The classifications include 1) *Ad Valorem* (supported by property tax revenue), 2) grants administered by the Florida Department of Law Enforcement, 3) stimulus funding (or the *American Recovery and Reinvestment Act* (ARRA)), and 4) trust funds (i.e., Crime Prevention Trust Fund and Drug Abuse Trust Fund).

Table One. Funding Classification and Criminal Justice Commission Fund Name, as of 9/18/2009

Classification and Fund Name	Amount	Column %
Ad Valorem	\$ 458,755.00	8.6%
1 MILLION RESERVE	\$ 458,755.00	8.6%
ARRA	\$ 3,718,404.00	69.5%
ARRA FDLE State Solicitation	\$ 2,471,582.00	46.2%
ARRA JAG LLEBG Local Solicitation	\$ 1,246,822.00	23.3%
FDLE	\$ 816,615.00	15.3%
(JAG) LLEBG (07-11) Local Solicitation	\$ 2,000.00	0.0%
(JAG) LLEBG (08-12) Local Solicitation	\$ 272,705.00	5.1%
FDLE State Solicitation	\$ 541,910.00	10.1%
Trust Fund	\$ 354,625.00	6.6%
Crime Prevention Fund (CPF)	\$ 176,098.00	3.3%
Drug Abuse Trust Fund (DATF)	\$ 178,527.00	3.3%
Total	\$ 5,348,399.00	100.0%

Source: Criminal Justice Commission 2010 Budget Information. Worksheet for 2010.xls, mss 9/18/2009. Although included in this table, the JAG LLEBG (07-11) Local Solicitation for \$2,000 dollars is not a grant per se, since it is interest generated in the previous fiscal year. These funds are included as they will be applied to a program during the fiscal year 2010.

The above table reveals that the majority of funds originate from 2010 stimulus dollars, accounting for over 2/3 of the total funding attributed to programs countywide. This is the first time these funds were made available to the County. The second largest amount comes from the annual Byrne and Justice Assistance Grants/Local Law Enforcement Block Grants

administered by the Florida Department of Law Enforcement, accounting for approximately 15% of the total available funding. The 2010 amount allocated by the FDLE is also a considerable increase from the amount in 2009. The increase is almost three fold or a 190% increase from 2009. The third largest funding source is the *Ad Valorem* which accounts for approximately 9% of the total available funding, with the remaining 7% coming from the two trust funds.

The Finance Committee has noted that the influx of stimulus money and the increased FDLE levels means that the Commission was able to fund more projects and programs than was first thought possible. An unknown that will no doubt make the Finance Committee's work much more difficult is whether the stimulus dollars will be allocated in fiscal year 2011. This is an issue that will have to be explored by the Committee and the full Criminal Justice Commission.

Implementing Agencies

The Criminal Justice Commission staff is managing contracts, inter-local agreements, and agreements with 25 different implementing agencies – this includes the coordination and management of programs by the Criminal Justice Commission. Table two on the following page lists the individual agencies along with the total funds allocated to the positions, activities and programs they manage.

Table Two shows that the Criminal Justice Commission received 16% of the total funds available for 2010. This is largely due to the continued management and funding of the West Palm Beach Community Justice Service Center; which includes 5.5 full time equivalent (FTE) positions and treatment dollars. The total allocated to the Community Justice Service Center is \$400,000 dollars (46%), or almost half of the funding allocated to the Criminal Justice Commission. In addition, approximately 31% of the funding allocated to the Criminal Justice Commission will be used to develop and implement an Adult Justice Service Center in South County. The remaining 22% of the funding allocated to the Criminal Justice Commission will be used to monitor and evaluate programs such as the Youth Violence Prevention Program.

The City of Riviera Beach received 14% and Justice Services, Palm Beach County were allocated approximately 8% of the total funds available for fiscal year 2010 by the Finance Committee. For the City of Riviera Beach, this includes funding for the Youth Violence Prevention Project (\$423,512) and Civil Drug Court (\$52,254) to assist an anticipated increase in youth referrals from the Youth Empowerment Centers and Adult Justice Service Centers. The remaining funds for the City of Riviera Beach include the Family Restart Program (\$116,500) and Weed & Seed Program (\$164,000).

As the fiscal agent for Adult Criminal and Delinquency Drug Court Programs, Justice Services² was allocated \$300,401 and \$79,273 respectively. These funds will be dedicated specifically to drug treatment and drug testing for both court programs, with an additional \$35,000 dollars subsidizing an existing court receptionist FTE position with Adult Criminal Drug Court.

Table Two. Implementing Agencies by Total Allocated Funds, Fiscal Year 2010

Implementing Agency	Amount	%
Criminal Justice Commission	\$ 872,705.00	16.3%
City of Riviera Beach	\$ 756,266.00	14.1%
Justice Services - Public Safety	\$ 467,674.00	8.7%
City of West Palm Beach	\$ 423,000.00	7.9%
Palm Beach Sheriff's Office	\$ 336,000.00	6.3%
City of Boynton Beach	\$ 279,900.00	5.2%
City of Lake Worth	\$ 265,170.00	5.0%
City of Belle Glade	\$ 250,000.00	4.7%
State Attorney	\$ 240,000.00	4.5%
Court Administration	\$ 235,639.00	4.4%
Information Systems Services (ISS)	\$ 207,224.00	3.9%
Public Defender	\$ 200,500.00	3.7%
City of Pahokee	\$ 132,000.00	2.5%
City of Delray Beach	\$ 100,000.00	1.9%
Florida Atlantic University	\$ 100,000.00	1.9%
ASPIRA	\$ 98,000.00	1.8%
Dominion Ministries	\$ 61,000.00	1.1%
Gulf Stream Goodwill	\$ 60,000.00	1.1%
Pride Integrated Services, Inc.	\$ 60,000.00	1.1%
Salvation Army	\$ 55,000.00	1.0%
Comprehensive Alcoholism Rehabilitation Program, Inc.	\$ 45,000.00	0.8%
NOPE Taskforce	\$ 40,000.00	0.7%
Children's Coalition	\$ 37,411.00	0.7%
Young Women's Christian Association (YWCA)	\$ 20,000.00	0.4%
Palm Beach Community College - Criminal Justice Institute	\$ 5,910.00	0.1%
Total	\$ 5,348,399.00	100%

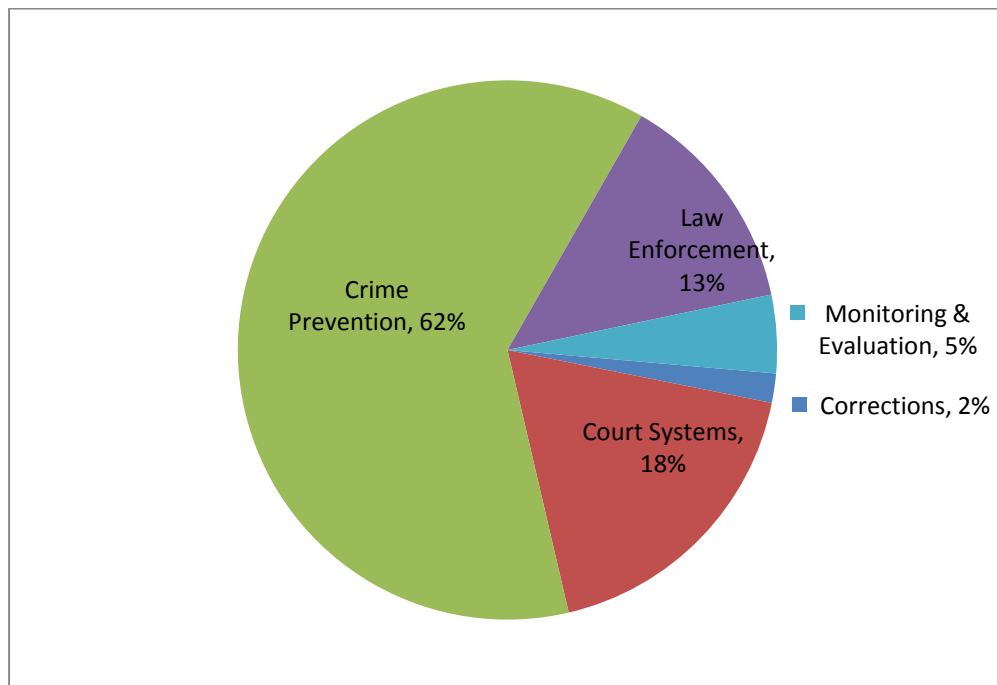
Source: Criminal Justice Commission 2010 Budget Information. Worksheet for 2010.xls, mss 9/18/2009. Readers should remember that this was the proposed budget, and that actual spending will differ slightly.

² Trial Court Budget Commission Policy Ruling (July 31, 2001), The memorandum (dated November 7, 2001) from the Deputy State Courts Administrator to the Chief Judges notes that effective October 1, 2002, the Office of the State Courts Administrator (OSCA) will no longer act as fiscal agent for any grant awarded to an individual circuit, expect when the approved by the Trial Court Budget Commission Executive Committee.

Funding Pillars

The Criminal Justice Commission is supported by four pillars: 1) Crime Prevention, 2) Law Enforcement, 3) Court Systems, and 4) Corrections. Programs that may overlap with one or more pillar (e.g., Youth Violence Prevention Program, Re-Entry, Weed & Seed, etc.) have been assigned to one pillar, which represents their primary component – readers are free to disagree with the selected assignment.

Chart One. Percentage of Allocated Funds by Pillar Category



Source: Criminal Justice Commission 2010 Budget Information. Worksheet for 2010.xls, mss 9/18/2009. The categories are part of the Implementing and Projects database, Research and Planning Unit. This excludes the Criminal Justice Commission Secretariat (both core and grant funded).

Accordingly, the Criminal Justice Commission has allocated 62% of the total available funds to primarily crime prevention efforts. Eighteen percent of the remaining funds were assigned to projects and FTE positions related to the court system. Law enforcement was allocated 13% with almost half of this funding assigned to two FTE positions to support the Law Enforcement Exchange (LEX) Program. Two percent of the total available funds were allocated to corrections. Five percent of the funds were allocated to Monitoring and Evaluation funding, which also included \$100,000 for the Evaluation of the Youth Violence Prevention Program.

Preliminary Outcomes

“Outcomes measure a change in client’s knowledge, attitude, skills, behavior, and condition.”³ They are typically the result of inputs, activities, and outputs as described in the introduction above. During the Finance Committee review of proposed projects, most applicants were asked to describe at least “three outcome measures including the number of jobs/position” that would be created if the project was approved for funding.

Readers should note that the following outcomes are based on the individual proposals submitted to the Finance Committee, and as such, will be further refined following the “logic model” training. The “logical model” training will require implementing agencies and program managers to identify initial, intermediate, and long-term outcomes, recognizing that tracking and measuring outcomes is an on-going process of review and revision.⁴

The Criminal Justice Commission may consider developing and formulating specific outcomes that it considers vital to the Commission’s overall goals and objectives. This could then be built into the Request for Proposal or selection proposal.

³ Constantino, Renee., Measuring Program Outcomes. Department of Community Services, Palm Beach County, Financially Assisted Agencies, Planning and Evaluation, August 25, 2009.

⁴ Constantino, Renee., Measuring Program Outcomes. Department of Community Services, Palm Beach County, Financially Assisted Agencies, Planning and Evaluation, August 25, 2009.

The following programs are listed in order of Category and by Project Name.

Crime Prevention

Implementing Agency	Salvation Army
Project Name	After School Tutoring Program
Category	Crime Prevention
Project Description	The after school program will include tutoring by a certified teachers and supplemented by student teachers from the local universities; promoting social skills through cultural awareness activities and guest speakers; increasing self-confidence and self-esteem through friendly competition with organized sports and games. The program will also require parents to be involved with the activities and their child's progress.
Project Outcomes	<ol style="list-style-type: none"> 1. Improve scholastic reading inventory scores 2. Improve Grade Point Averages (GPA) 3. Decrease participants rate of involvement with the criminal justice system <p>No data concerning the above noted outcomes have been provided to date. Due to the late start of the program, we anticipate receiving these some of the data in the near future.</p>
Project Cost	\$55,000 (ARRA Funding). To date, the project has spent \$40,439.28
Project Job/Position	1 FTE
Duration	October 1, 2009 – March 31, 2012
Logic Model	Salvation Army staff completed logic model training and measurement framework
Target Population	Youth aged 12 – 17 years old.
Target Number Served	There was an average of 55 youth enrolled each month
Case Management	Most of the case management work is documented in hard copy files.
Project Status	The project is still active and is scheduled to expire March 31, 2011. Most of the services will have been provided prior to this date. Regrettable, many projects associated with ARRA funds were started late due to grant adjustment notices that changed funding sources.
Evaluation Completed	No
Grand Total Cost	\$55,000

Implementing Agency	Dominion Ministries
Project Name	Youth Alternative Care: Alternatives to Secure Detention
Category	Crime Prevention
Project Description	Dominion Ministries will provide home detention monitoring services designed to address the individual needs of youth that are family focused and culturally competent without the restrictive setting of secure juvenile detention. The monitoring services will include face-to-face contact as well as indirect surveillance of juveniles on an unannounced, around the clock basis. Contact will be made at random, initially within 24 hours of placement under Dominion Ministries' supervision. The target population includes juveniles that scored to enter secured juvenile detention but can be supervised in the community, and eligible juveniles in secured juvenile detention.
Project Outcomes	<ol style="list-style-type: none"> 1. Increase rate of diversion from secure juvenile detention to Youth Alternative Care 2. Increase collaboration with the Department of Juvenile Justice, the judicial system, law enforcement, Palm Beach County School District, Department of Children and Families, and other community agencies. 3. Reduce recidivism among this youth population
Proposed Cost	\$61,000
Project Job/Position	1 FTE
2010 Report	This project did not proceed as approved, since Dominion Ministries was unable to secure the proper level of insurance required by the county's contracting Policy and Procedures' Manual (PPM). As a result, the funding was diverted to Good Will Industries which agreed to implement a similar program on behalf of the county (see next project).
Evaluation Completed	No
Actual Total Cost	\$ 0.00

Implementing Agency	Gulf Stream Goodwill Industries, Inc.
Project Name	Youth Alternative Care Program
Category	Crime Prevention
Project Description	Gulfstream Goodwill Industries (GGI) will provide home detention monitoring services to eligible juveniles with a court order in secured juvenile detention. This program is designed with the hopes of reducing the costs to Palm Beach County for the detention of juveniles by monitoring up to 15 youth at a time and will offer to link youth and their families with community supports. GGI proposes to offer a variety of services to each youth, combining academic remediation, psychological evaluations, Interest Inventory/Career Explorations, support services and comprehensive case management. These services also include TABE testing, basic math and reading remediation, psychological testing and learning disability screening, and reintegration support through comprehensive case management. Youth and their Juvenile Justice Case Worker (JJCW) can work on areas such as: time and money management, resume creation and initiating personal development plans in which the youth will work on their personal goals. This program provides opportunities to acquire new skills and experience success that will enhance the self-esteem and motivation of each participant.
Project Outcomes	<ol style="list-style-type: none"> 1. 85% of youth that are referred, whether by the court or other referring agents, will successfully complete the program. (Program Completion is defined as compliance with the term of the youth's ATSD Contract or termination from the program upon adjudication). 2. 75% of youth will be referred to community services for follow-up upon completion of the program. 3. Reduce the cost to Palm Beach County for the detention of juvenile offenders.
Proposed Cost	\$61,000 (ARRA Funding) - to be confirmed with BW.
Project Job/Position	1 FTE
Duration	September 1, 2010 – March 1, 2011* The scope of work and contract have been refined since the project was first developed. In addition, the project received further funding from the Department of Juvenile Justice (DJJ) which was started in April 1, 2011 and was slated to end on September 30, 2011.
Logic Model	This will be developed as the Contract was started after training was initially provided.
Target Population	Court ordered juveniles that would have otherwise been held in secure detention. Eligibility is determined by the Youth Court.
Target Number Served	15 Youth at any one time.
Case Management	Gulf Stream Goodwill Industries, Inc. is currently providing data and is able to track youth that they are managing as part of the diversion program.
Project Status	Although this project did start in FY 2010, reporting commenced in FY 2011. As such, process reporting will be provided in the 2011 Process Evaluation report.
Evaluation Completed	No
Grand Total Cost	\$61,000

Implementing Agency	ASPIRA of Florida, Inc. Palm Beach County Division
Project Name	ASPIRA: Renewal and Enhancement
Category	Crime Prevention
Project Description	This is an afterschool program targeting 60 “high-risk” youth and families from the Hispanic community attending Lake Worth Middle School and Lake Worth High School. The program focuses on leadership, self-esteem, and position peer relationships. The program also addresses aggressive behavior and violence by promoting alternatives and building positive social skills.
Project Outcomes	<ol style="list-style-type: none"> 1. Improve school attendance: 75% of participants will improve their school attendance by June 30, 2010 as measured by quarterly attendance records. 81% or 75 out of 98 program participants had satisfactory attendance or improved their school attendance by June 30, 2010 as measured by attendance records. 2. Increase pro-social behaviors (or reduce disciplinary incidents): 75% of participants will increase pro-social behaviors as measured by quarterly disciplinary reports from the time of enrollment until June 30, 2010. 83% or 81 out of 98 program participants increased their pro-social behaviors by June 30, 2010 as measured by current disciplinary reports from the time of enrollment and as observed by the ASPIRA Youth Advisor in the group meetings. 3. Reduce referrals to the Department of Juvenile Justice (no reporting provided) 4. 80% of participants will complete at least 4 community service projects by June 30, 2010 as measured by attendance sign in sheets and MIS records. 82% or 80 out of 98 youth in the program completed 4 community service projects which included Feeding South Florida, Quantum House, Locks of Love, Cards to Noreen McKeen Nursing Home, Cards to Soldiers and MLK Day Quilt Project.
Project Cost	\$98,000 (ARRA Funding) – All funding was utilized.
Project Job/Position	1.5 FTE will be maintained as a result of this funding (to be confirmed)
Duration	October 1, 2009 – September 30, 2010
Logic Model	Attended training and completed Logic Model and Measurement Framework.
Target Population	Hispanic youth attending two high schools in Lake Work.
Target Number Served	ASPIRA exceeded their target number (90) served by serving 98 youth
Case Management	ASPIRA maintain a case management system.
Project Status	Completed as of September 30, 2010.
Evaluation Completed	No
Grand Total Cost	\$98,000

Implementing Agency	City of Pahokee
Project Name	Fresh Start Program: Youth Programs
Category	Crime Prevention
Project Description	The City of Pahokee has agreed to work with Programs Staff, Criminal Justice Commission to develop and implement the Fresh Start Prevention Program, programming designed to address a recent increase in serious violent crime among youth. These programs would address this growing problem developing access to community based social services and opportunities for young people (e.g., employment readiness). As a condition of the award, the City of Pahokee has also agreed to subcontract with the YWCA of Palm Beach County to implement the Y-SAV program (anti-violence program) to be offered to youth enrolled in the Fresh Start Prevention Program.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce youth violence crime 2. Reduce the prevalence of youth involved with gangs 3. Increase employment among youth <p>Reports provided CJC program staff do not address the above project outcomes. They focus primarily of specific questions required by the Florida Department of Law Enforcement).</p>
Project Cost	\$132,000 (Annual BYRNE - SIMON) The total amount expended for this project was 127,855.97. (Difference of \$4,144.03)
Project Job/Position	2 FTE
Duration	October 1, 2009 – December 31, 2010* Extension provided
Logic Model	Attended Logic Model Training and submitted logic model and measurement framework
Target Population	12-17 year old youth and 18-24 year old youth in the City of Pahokee
Target Number Served	Unique (unduplicated youth) served during the above noted period includes 202 youth. This exceeded the number of youth participants proposed in the FDLE grant (101).
Case Management	To be determined
Project Status	The project was successfully completed and the contract and FDLE grant have ended.
Evaluation	No
Grand Total Cost	\$127,855.97

Implementing Agency	NOPE Task Force, Inc.
Project Name	Narcotics Overdose Prevention and Education (NOPE)
Category	Crime Prevention
Project Description	NOPE is an innovative program that brings together community partners including: Palm Beach County Sheriff's Office, Municipal Law Enforcement Agencies, Department of Juvenile Justice, Florida Office of Drug Control, Safe and Drug Free School Advisory Board, Addiction and Prevention Specialists, Treatment Providers, Corporations and Parents who lost children to a drug related death.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce first time drug use among teen population 2. Reduce substance abuse among teen population 3. Increase knowledge of the dangers related to substance abuse and addiction
Project Cost	\$40,000 (FDLE Grant amount \$39,997.95)
Project Job/Position	1 FTE
Duration	October 1, 2009 – September 30, 2010
Logic Model	NOPE representative attended the logic model training and submitted their logic model and measurement framework.
Target Population	Youth attending high school throughout the county.
Target Number Served	The program targeted approximately 24,845 students during the grant period. In total approximately 26,382 students participated in the presentations throughout the county.
Case Management	They do have a case management system that was used by Lynn University to complete the before and after surveys with students taking part in the presentations.
Project Status	Project funding has ended; although NOPE continues to provide services across the county.
Evaluation	Lynn University has provided three different evaluations from different events across the county. The evaluations should a marked changed in short term attitudes toward making 911 calls related to drug use, as well as better understanding the risks associated with both drug and alcohol use.
Grand Total Cost	\$39,997.95

Implementing Agency	Florida Atlantic University
Project Name	Restorative Justice Program
Category	Crime Prevention
Project Description	Based on national models of best-practice, the goal of this project is to integrate restorative justice as an alternative to exclusionary zero tolerance disciplinary policies in Palm Beach schools. In conjunction with the Safe Schools Initiative of the School District of Palm Beach (SDPB), we will develop and implement restorative justice alternatives to zero tolerance in one high-risk school district, potentially including Boynton Beach, Lake Worth, Riviera Beach and Belle Glade, during the 2009/2010 school year.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce the rate of expulsion 2. Increase knowledge of faculty, staff and administration concerning Restorative Justice Practices 3. Increase knowledge of Youth Empowerment Center Participants (at two centers) and one middle school concerning Restorative Justice Practices <p>No outcome data is provided since the program is still active.</p>
Project Cost	\$100,000 (ARRA funding)
Project Job/Position	1.5 FTE
Duration	October 1, 2009 – September 30, 2011* Extended
Logic Model	FAU attended the logic model training and submitted a logic model and measurement framework.
Target Population	Training 75 PBC school faculty, administrators, public safety personnel and case managers on best practices.
Target Number Served	Based on the quarterly reports thus far, they have surpassed their target.
Case Management	No case management system used to prepare the data, since most of their reporting is qualitative.
Project Status	The project is still on-going following initial delays in the award of the ARRA grant.
Evaluation	No
Project Status	\$100,000

Implementing Agency	City of Delray Beach (Police Department)
Project Name	Delray Beach Coalition for Community Renewal (Weed & Seed) Program
Category	Crime Prevention
Project Description	Coalition for Community Renewal (CCR) formerly Delray Beach Weed and Seed is a federally funded community based initiative, which aims to prevent and reduce crime and drug abuse. The Weed and Seed Program is based on two approaches 1) local law enforcement agencies and community prosecutors weed out crime; and 2) social programs to seed or revitalize targeted neighborhood.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce crime and recidivism 2. Reduce substance abuse 3. Increase employment for adults and youth <p>No specific data concerning the above outcomes was provided.</p>
Project Cost	\$100,000 (FDLE Grant award for \$59,293.71). The short fall in expenditures probably reflects the late award for all Weed and Seed sites (approximately June 2010).
Project Job/Position	0 FTE
Duration	October 1, 2009 – March 31, 2011
Logic Model	City of Delray Beach attending logic model training and submitted logic models and measurement frameworks.
Target Population	Youth and Offenders returning to the community after serving prison time.
Target Number Served	Due to incomplete reporting, we can estimate that the total number of youth served by the Safe Haven's in Delray beach are approximately 1,716 during the year (based on reported between October 2009 – July 2011).
Case Management	The city was unable to provide the names of individual youth participants citing confidentiality of program participants.
Project Status	The project is now closed as the FDLE grant funding ended.
Evaluation Completed	Evaluation is underway to be completed in 2012.
Grand Total Cost	\$59,293 (to be determined).

Implementing Agency	City of Riviera Beach
Project Name	Riviera Beach Weed & Seed Program
Category	Crime Prevention
Project Description	The Weed and Seed program in Riviera Beach is based on the two-pronged approach to combating violent crime by “weeding out of the neighborhood, making way for “seeding” with various community resources and services.” This involves the collaboration of local law enforcement with prosecutors to root out criminal behavior and to revitalize and develop the community that provides opportunity (e.g., jobs) to individuals other than crime. The Riviera Beach Weed and Seed site includes the operation of a “safe haven” which offers programming and social services to the local population, with special emphasis on youth.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce crime and recidivism 2. Reduce substance abuse 3. Increase employment for adults and youth <p>No specific data concerning the above outcomes was provided.</p>
Project Cost	\$164,000 * This include \$100,000 (1 Million Reserve) and 64,000 from (Annual Byrne fund)
Project Job/Position	3 FTE (2 Program Staff and 1 Local Law Enforcement Officer)
Duration	October 1, 2009 to September 30, 2011 (September 30, 2010 for the 1 Million Fund)
Logic Model	Attend logic model training and submitted logic model and measurement framework.
Target Population	Youth between the age of 12 and 17.
Target Number Served	To be determined
Case Management	No case management system. Sign-in sheets provided however, no specific performance measures tracked.
Project Status	The Weed and Seed funding for the program staff has ended as of September 30, 2010. However, the funding for the Law Enforcement Officer is still outstanding and is expected to expire as of September 30, 2011.
Evaluation Completed	Yes. New evaluation is underway to be completed in 2010.
Project Costs	\$164,000

Implementing Agency	City of West Palm Beach
Project Name	West Palm Beach Weed & Seed
Category	Crime Prevention
Project Description	The mission of the West Palm Beach Program is to coordinate city resources with federal, state, local governments and other key groups to develop revitalization strategies in targeted communities while reducing or eliminating criminal activity. This program is similar to the other Weed and Seed sites as it too focuses on weeding out crime and seeding the community.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce crime and recidivism 2. Reduce substance abuse 3. Increase employment for adults and youth <p>Local crime data does show a decline in specific types of crime targeted by the program. Whether the reduction can be attributed to the program itself can be debated. Other performance measures based on reading and math are also reported by the center. Most of the scores in math and reading are reported to have improved. Since this is reported in aggregate, we are unable to verify these improvements. Data on substance abuse and employment was not provided.</p>
Project Cost	\$100,000 (\$98,988.60 Annual Byrne)
Project Job/Position	0 FTE
Duration	October 1, 2009 – March 31, 2011
Logic Model	Attended logic model training and submitted a logic model and measurement framework.
Target Population	Youth in the West Palm Beach area of Gramercy Village and east West Palm Beach, and individuals returning to the community from prison sentences.
Target Number Served	Based on monthly reports provided to CJC Program Staff most of the targeted service levels are achieved, with some exceptions for contacts with returning prisoners.
Case Management	Disparate formats and spreadsheets, including PDF sign-in sheets. Some performance measures tracked; however, these are yet to be fully compiled and analyzed.
Project Status	The 2010 fiscal
Evaluation Completed	Yes. New evaluation is underway to be completed in 2010.
Project Costs	\$98,988.60

It is important to note that the City of Belle Glade, Weed and Seed program was not funded by the Criminal Justice Commission, because it was receiving funding from the Federal Department of Justice directly.

Implementing Agency	Criminal Justice Commission Staff
Project Name	West Palm Beach Community Justice Service Center
Category	Crime Prevention
Project Description	The West Palm Community Justice Service Center has two components designed to divert non-violent offenders from the formal criminal justice system and to assist local residents address lower level or nuisance crimes in their neighborhood. The first component is the community court which addresses non-violent misdemeanor cases by offering offenders social services to help stem the root causes of crime (e.g., substance abuse, mental illness, economic hardships, unemployment) and imposing community based sanctions (e.g., community projects to help revitalize the community).
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce non-violent crime and recidivism 2. Reduce substance abuse 3. Provide greater access to social services <p>Preliminary results show that it was difficult to determine whether the existence of the community court reduced non-violent crime and recidivism. Non-violent crime reported by police may have declined as quality of life crimes were diverted directly to the community court. Preliminary results suggest that the rate of recidivism (returning to court) was slight higher for the community court population when compared to a similar group (first appearance court at Gun Club). However, this may be reflection of the difficulties of dealing with this population rather than the effectiveness of the community court. We believe from anecdotal information that the community court did increase access to social services for local residence.</p>
Project Cost	\$400,000 (Annual Bryne)
Project Job/Position	5.5 FTE (maintain existing positions)
Duration	October 1, 2009 – December 31, 2010 * Extension was granted.
Logic Model	No
Target Population	Local residence needing assistance; individuals charged with quality of life crimes; as well as individuals returning from prison to the community.
Target Number Served	During this grant period, the CJSC served 11,526 individuals reported as “walk-ins”. There were a total of 390 court clients; which shows the number that were diverted away from the formal courts. Lastly, it was reported that a total of 522 new clients were served by accessing social services and or counseling.
Case Management	There are disparate spreadsheets as well as an archive of hardcopy files.
Project Status	The Community Justice Service Center was closed due to a lack of funding following the end of grant.
Evaluation Completed	Draft completed.
Total Costs	\$392,959.87

Implementing Agency	Young Women's Christian Association (YWCA)
Project Name	Y-Girls Program
Category	Crime Prevention
Project Description	To empower girls to pursue and take charge of their lives, becoming accountable, responsible and productive citizens; thus not becoming a part of the juvenile justice system.
Project Outcomes	<ol style="list-style-type: none"> 1. Expand enrollment of Y-Girls programming 2. Decrease delinquency among girls attending the program 3. Increase self-esteem of young girls <p>The programmatic data suggests that the project did in fact expand enrollment of the Y-Girls programming across the county; however, no data were provided concerning delinquency or self-esteem levels.</p>
Project Cost	\$20,000 (Annual BRYNE)
Project Job/Position	.5 FTE
Duration	October 1, 2009 – December 31, 2010
Logic Model	Attended logic model training and submitted logic models and measurement frameworks.
Target Population	Young girls between the age of 9 – 13 years of age.
Target Number Served	During the grant period, the program served approximately 105 young girls in three high-risk communities. This far exceeded the projection of 45 young girls.
Case Management	To be determined
Project Status	The project was closed as of December 31, 2010
Evaluation Completed	No
Grand Total Cost	\$20,000

Implementing Agency	City of Belle Glade
Project Name	Belle Glade Youth Violence Prevention Project
Category	Crime Prevention
Project Description	Each participating city, in recognition of the findings of the Criminal Justice Commission's Youth Violence Prevention Project Steering Committee that youth violence must be addressed in a comprehensive and systematic way, wishes to participate in this worthwhile project.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce violent crime among youth within five targeted areas of the County 2. Increase the efficacy of evidence collected from crime scenes (especially involving firearms) 3. Increase scores on empowerment scale for teen council participants
Project Cost	\$250,000
Project Job/Position	1.5 FTE
Effectiveness	Positive
Evaluation Complete	See Year 4 Evaluation.
Grand Total Cost	\$250,000

Implementing Agency	City of Boynton Beach
Project Name	Boynton Beach Youth Violence Prevention Project
Category	Crime Prevention
Project Description	Each participating city, in recognition of the findings of the Criminal Justice Commission's Youth Violence Prevention Project Steering Committee that youth violence must be addressed in a comprehensive and systematic way, wishes to participate in this worthwhile project.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce violent crime among youth within five targeted areas of the County 2. Increase the efficacy of evidence collected from crime scenes (especially involving firearms) 3. Increase scores on empowerment scale for teen council participants
Project Cost	\$279,000
Project Job/Position	2 FTE
Effectiveness Rating	Positive
Evaluation Completed	See Year 4 Evaluation
Grand Total Cost	\$279,000

Implementing Agency	City of Lake Worth
Project Name	Lake Worth Youth Violence Prevention Project
Category	Crime Prevention
Project Description	Each participating city, in recognition of the findings of the Criminal Justice Commission's Youth Violence Prevention Project Steering Committee that youth violence must be addressed in a comprehensive and systematic way, wishes to participate in this worthwhile project.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce violent crime among youth within five targeted areas of the County 2. Increase the efficacy of evidence collected from crime scenes (especially involving firearms) 3. Increase scores on empowerment scale for teen council participants
Project Cost	\$265,170
Project Job/Position	0 FTE
Effectiveness	Positive
Evaluation Completed	See Year 4 Evaluation
Grand Total Cost	\$265,170

Implementing Agency	City of Riviera Beach
Project Name	Riviera Beach Youth Violence Prevention Program
Category	Crime Prevention
Project Description	Each participating city, in recognition of the findings of the Criminal Justice Commission's Youth Violence Prevention Project Steering Committee that youth violence must be addressed in a comprehensive and systematic way, wishes to participate in this worthwhile project. The Riviera Beach part of the overall Youth Violence Prevention Strategy is the only site that includes both a Youth Empowerment Center and an Adult Justice Service Center.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce violent crime among youth within five targeted areas of the County 2. Increase the efficacy of evidence collected from crime scenes (especially involving firearms) 3. Increase scores on empowerment scale for teen council participants
Project Cost	\$423,512
Project Job/Position	4 FTE
Effectiveness	Positive
Evaluation Completed	See year 4 evaluation
Total Costs	\$423,512

Implementing Agency	City of West Palm Beach
Project Name	City of West Palm Beach Youth Violence Prevention Program
Category	Crime Prevention
Project Description	Each participating city, in recognition of the findings of the Criminal Justice Commission's Youth Violence Prevention Project Steering Committee that youth violence must be addressed in a comprehensive and systematic way, wishes to participate in this worthwhile project.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce violent crime among youth within five targeted areas of the County 2. Increase the efficacy of evidence collected from crime scenes (especially involving firearms) 3. Increase scores on empowerment scale for teen council participants
Project Cost	\$323,000
Project Job/Position	0 FTE (to be confirmed)
Effectiveness	Positive
Evaluation Completed	See year 4 evaluation
Total Costs	\$323,000

Implementing Agency	Comprehensive Alcohol Rehabilitation Program, Inc.
Project Name	Job Development Service for Halfway House Clients
Category	Crime Prevention
Project Description	The Job Development Service will enable unemployed clients being treated for substance abuse to secure jobs to become contributing members of the local economy and responsible, productive members of our community. The service will help prepare the client to find and maintain employment, by working with the client and by developing and fostering a reciprocal relation between employers and potential employees.
Project Outcomes	<ol style="list-style-type: none"> 1. Increase employment rates for clients prior to successful discharge 2. Increase employment rates for clients after successful discharge 3. Increase length of time a client is employed after initially securing employment <p>Programmatic was provided to the CJC program officer. These reports are in the process of being reviewed and analyzed.</p>
Project Cost	\$45,000
Project Job/Position	1 FTE
Duration	October 1, 2009 – September 30, 2010
Logic Model	Attended logic model training and submitted a logic model and measurement framework.
Target Population	Adult individuals with substance abuse issues that encounter the criminal justice system.
Target Number Served	To be determined
Case Management	Yes
Project Status	As a result of lapsed funding for this position, this service is no longer being offered by CARP.
Evaluation Completed	No
Grand Total Cost	\$45,000

Implementing Agency	Criminal Justice Commission
Project Name	Youth Violence Prevention Project Evaluation
Category	Monitoring and Evaluation
Project Description	These funds are specially designated to examine the implementation and preliminary impact of the Youth Violence Prevention Project and its components. The Criminal Justice Commission staff will contract with a Criminal Justice Evaluation Expert to complete the evaluation in accordance with acceptable evaluation methods.
Project Outcomes	<ol style="list-style-type: none"> 1. Increase knowledge of how funds are expended during the fiscal year 2. Increase knowledge of the extent to which the program and its components have been implemented countywide 3. Increase knowledge of preliminary or potential impact
Project Cost	\$100,000 (Annual BRYNE)
Project Job/Position	0 FTE
Duration	October 1, 2009 – December 31, 2011
Logic Model	No
Target Population	Criminal Justice Commission and Board of County Commissioners
Project Status	Year 4 Evaluation was completed with CJC Staff. The full outcome evaluation is still on-going.
Grand Total Cost	\$100,000

Implementing Agency	Criminal Justice Commission (Managed by Palm Beach County Sheriff's Office)
Project Name	Westgate Community Justice Service Center
Category	Crime Prevention
Project Description	The Westgate Community Justice Service Center has two components designed to divert non-violent offenders from the formal criminal justice system and to assist local residents address lower level or nuisance crimes in their neighborhood. The first component is the community court which addresses non-violent misdemeanor cases by offering offenders social services to help stem the root causes of crime (e.g., substance abuse, mental illness, economic hardships, unemployment) and imposing community based sanctions (e.g., community projects to help revitalize the community).
Project Outcomes	<ol style="list-style-type: none"> 4. Reduce non-violent crime and recidivism 5. Reduce substance abuse 6. Provide greater access to social services
Project Cost	\$47,000 (Treatment funding only)
Project Job/Position	0 FTE
Effectiveness Rating	Mixed
Project Status	Treatment reports still to be compiled and analyzed. As a result of the closing of the Community Justice Service Center Community Court, no further funding was provided to the Westgate center. At the time this report was prepared, the Westgate Community Justice Service Center is now closed.
Evaluation Completed	No
Total Costs	\$47,000

The Public Defender’s report can be found at the end of the four components: 1) Countywide Coordinator, 2) Identification ID Project, 3) Para-Legal Position, and 4) Project REAP Social Worker which are part of the FY 2010 re-entry effort. The total funding allocated to the Public Defender is approximately \$200,000.

Implementing Agency	Public Defender’s Office
Project Name	County Wide Coordinator
Category	Re-Entry
Project Description	The Coordinator will work with service providers and task force to create and implement a strategic plan for re-entry. They will coordinate work between existing re-entry programs and sites, develop new efforts consistent with gaps assessment and strategic plan, and manage efforts between sites and agencies to identify weaknesses and overcome policy and structural barriers to providing successful re-entry services. The will coordinate uniform evaluation, assessment and reporting between programs and sites. The Coordinator will lead the Criminal Justice Commission’s Re-entry Task Force in support of county-wide efforts, identify and seek additional funding opportunities, coordinate with outside, and privately funded re-entry programs to the extent possible, serve where appropriate as liaison to county and criminal justice committees that impact re-entry (i.e. CJMHS Planning Council, Homeless Advisory Board, etc.).
Project Outcomes	<ol style="list-style-type: none"> 1. Increase knowledge of the current level of programs available to ex-offenders for re-entry 2. Increase collaboration among federal, state, and local re-entry partners 3. Increase resources available for re-entry efforts
Project Cost	\$58,000
Project Job/Position	1 FTE
Effectiveness	Unknown
Evaluation Completed	No

Project Name	Identification (ID) Pilot Project
Category	Re-Entry
Project Description	The Public Defender's Ex-offender Re-Entry Program for Florida Identification Cards is specifically for newly released inmates from County and State correctional facilities. The purpose of the project is to assist and provide Florida Identification Cards or Driver's Licenses to the newly released so that residency and identification requirements can be met in order to obtain services that may include banking and employment. Not having this documentation often results in denied access to social services, medical treatment, and employment. In other cases ex-offenders are unable to complete tasks that most of us take for granted (e.g., open a bank account).
Project Outcomes	<ol style="list-style-type: none"> 1. Increase access to social services 2. Increase access to medical services 3. Increase rate of employment
Project Cost	\$7,000
Project Job/Position	0 FTE
Effectiveness	Unknown
Evaluation Completed	No

Project Name	Para-Legal Position
Category	Re-Entry
Project Description	The program is designed to assist clients and former clients resolve legal issues that will help in re-entry efforts. The paralegal will assist with driver's license reinstatement - including getting fines reduced, putting fine payment plans in place, challenging traffic infraction dispositions and assisting with disposition of current cases to ensure that a client does not lose his license; early termination of probation; sealing and expunction; and Restoration of Civil Rights. The program is designed to assist clients and former clients resolve legal issues that will help in re-entry efforts. The paralegal will assist with driver's license reinstatement - including getting fines reduced, putting fine payment plans in place, challenging traffic infraction dispositions and assisting with disposition of current cases to ensure that a client does not lose his license; early termination of probation; sealing and expunction; and Restoration of Civil Rights.
Project Outcomes	<ol style="list-style-type: none"> 1. Increase the rate that clients license are reinstated 2. Increase the rate of early termed probation cases (misdemeanor) 3. Increase the number of applications resulting the restoration of rights
Project Cost	\$40,000
Project Job/Position	1 FTE
Effectiveness	Unknown
Evaluation Completed	No.

Project Name	Project REAP - Social Worker
Category	Re-Entry
Project Description	Project was established by the Public Defender's Office in 2000. It is staffed by two full time employees that work in the county jail. The employees assist inmates from the County Jail in a variety of services. The process for assistance includes a needs assessment, goal setting, resume and job development help, and a strong referral system. Referrals are made for housing, health care, mental health counseling, substance abuse, anger management, and family reunification. They are in the business of connecting people to the services deemed appropriate to the staff. Although the program is voluntary, Project REAP has a large number of inmates that utilize the services on an ongoing basis.
Project Outcomes	<ol style="list-style-type: none"> 1. Increase access to social services 2. Increase access to medical services 3. Increase rate of employment
Project Cost	\$95,000
Project Job/Position	2 FTE
Effectiveness	Unknown
Evaluation Completed	No
Grand Total Cost	\$200,500

Implementing Agency	Public Defender's Office
Project Name	Re-Entry – Public Defender's Office (Summary)
Category	Crime Prevention
Project Description	To empower girls to pursue and take charge of their lives, becoming accountable, responsible and productive citizens; thus not becoming a part of the juvenile justice system.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce recidivism 2. Increase access to basic social services 3. Increase employment <p>Programmatic data that will be able to address the three outcomes will be developed in consultation with the Public Defender's Office.</p>
Project Cost	\$200,500 (various funding sources)
Project Job/Position	4 FTE
Duration	October 1, 2009 – September 30, 2010
Logic Model	Attended logic model training and submitted logic models and measurement frameworks.
Target Population	Adults released from County Jail and State Prison
Target Number Served	241 clients received pre-release assistance during the fiscal year 2010.
Case Management	Currently, cases are managed by using an Excel spreadsheet.
Project Status	Funding for this project was continued in fiscal year 2011. Approximately \$46,000 funds were carried over to FY 2011 from FY 2010.
Evaluation Completed	Planned
Grand Total Cost	\$200,500

Implementing Agency	Gulf Stream Goodwill Industries, Inc.
Project Name	Belle Glade Re-Entry Program
Category	Re-Entry
Project Description	This program addresses the need of ex-offenders returning to the community in the Belle Glade area, to help them re-integrate and become law abiding citizens. The program focuses on helping returning clients access social services, prepare to become gainfully employed and find meaningful employment. Clients will receive direct services, referrals to community base services, and peer counseling.
Project Outcomes	<ol style="list-style-type: none"> 1. Increase rate of re-integration 2. Decrease recidivism 3. Increase rate of gainful employment <p>No programmatic data has been provided to date for the City of Belle Glade.</p>
Project Cost	\$60,000*
Project Job/Position	1 FTE
Duration	October 1, 2009 – September 30, 2011
Logic Model	Attended logic model training and submitted a logic model and a measurement framework.
Target Population	Offenders returning to the community from the jail and state prisons
Target Number Served	Data from Belle Glade is to be collected. Frequent staff changes have made obtaining data difficult. Funding was provided to Delray Beach and West Palm Beach to contract directly with Gulf Stream Goodwill Industries, Inc. for re-entry services. FY Year 2010 reported the following levels of service: 1) 56 contacts in Delray Beach, and 2) 78 contacts in West Palm Beach.
Case Management	To be determined
Project Status	CJC Staff is now contracting directly for all services offered by Gulf Stream Goodwill Industries, Inc.
Evaluation Completed	No
Grand Total Cost	\$60,000

Law Enforcement

Implementing Agency	State Attorney's Office
Project Name	Community Based Anti-Crime Task Force (COMBAT)
Category	Court Systems
Project Description	The objectives of the COMBAT program are establishing a liaison with the local community in order to better understand public safety and crime issues in local neighborhoods, assisting local law enforcement in the preparation of criminal cases in order to improve quality of justice in local communities and addressing local problem areas on as needed basis by immediately bringing all local resources to help with public safety. This requires coordination with community, courts and law enforcement and assists local citizens in taking back responsibility for enhancing public safety in their own neighborhoods. This program supports the Youth Violence Prevention Program and Weed and Seed sites across the County.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce rate of violent firearm crimes 2. Decrease the availability of illicit drugs and firearms 3. Increase rate of conviction
Project Cost	\$240,000
Project Job/Position	4 FTE
Project Status	While FY 2011 funding was not provided to the State Attorney's Office, they continue to be heavily involved with the Youth Violence Prevention Project and the Law Enforcement Workgroup. No positions have been eliminated as a result of a lack of funding in FY 2011.
Evaluation Completed	See year 4 Evaluation
Grand Total Cost	\$240,000

Implementing Agency	Palm Beach Community College, Criminal Justice Institute
Project Name	Firing Range Timing Enhancement
Category	Law Enforcement
Project Description	The Criminal Justice Institute at Palm Beach Community College is the certified training center for Region XII which encompasses all of Palm Beach County. The focus is to enhance the training experience of our students while ensuring their safety and the safety of our instructors related to firearm handling and shooting. The funding covers the cost 1) Peltor Power Com BRS Series 2-way headsets, 2) LED Light Bar, and 3) related protective gear.
Project Outcomes	<ol style="list-style-type: none"> 1. Increase proficiency in handling and use of firearms 2. Increase knowledge of shooting with LED light bars 3. Decrease shooting range injuries
Project Cost	\$5,910
Project Job/Position	0 FTE
Duration	October 1, 2009 – September 30, 2010
Logic Model	Attended logic model training and submitted a logic model and a measurement framework.
Target Population	PBCC Students attending the police academy
Target Number Served	All equipment for this project was purchased. The actual target served is not applicable.
Case Management	Not applicable
Project Status	This project is complete
Evaluation Completed	No
Grand Total Cost	\$5,910

Implementing Agency	Palm Beach County's Sheriff's Office
Project Name	Violent Crimes Task Force – Overtime
Category	Law Enforcement
Project Description	The Violent Crime Task Force (VCTF) is a multi-agency/multi-disciplinary task force comprise of investigators from local, state, and federal law agencies, and was created to investigate and combat the most serious violent and gang-related crimes occurring throughout the region, which includes other county's as gangs operate across jurisdictional lines. One of the goals of the VCTF is to disrupt and dismantle gangs' criminal operations.
Project Outcomes	<ol style="list-style-type: none"> 1. Increase the number of active investigations 2. Increase violent crime arrests 3. Increase gang related arrests
Project Cost	\$75,000
Project Job/Position	0 FTE
Duration	October 1, 2009 – December 31, 2011
Project Status	These funds have been expended as part of the Youth Violence Prevention Project
Evaluation Completed	See Year 4 Evaluation of the Youth Violence Prevention Project
Total Costs	\$75,000

Project Name	Youth Violence Prevention Project Law Enforcement Component
Category	Law Enforcement
Project Description	This funding will be used to support the law enforcement component of the Youth Violence Prevention Project. Some of the activities planned under this component include: 1) enhancing evidence collection related to DNA and firearms recovered by police, 2) identification/documentation of gang members, and 3) improved collaboration with federal, state, and local law enforcement agencies.
Project Outcomes	<ol style="list-style-type: none"> 1. Increase clearance rates 2. Decrease violent crimes 3. Increase conviction rate for violent and gang related crime
Project Cost	\$50,000
Project Job/Position	0 FTE
Duration	October 1, 2009 – December 31, 2011
Project Status	These funds have been expended as part of the Youth Violence Prevention Project
Evaluation Completed	See Year 4 Evaluation of the Youth Violence Prevention Project
Grand Total Cost	\$50,000

Implementing Agency	Information Systems Services (ISS)
Project Name	Law Enforcement Exchange (LEX) Program – Senior Integrator
Category	Law Enforcement
Project Description	This project is a countywide initiative that is intended to expand access to local, county, state, and national data sources for investigative purposes for law enforcement agencies in Palm Beach County. Technical assistance is provided by ISS to Palm Beach County Law Enforcement Exchange (LEX), Inc. a not-for-profit agency in Palm Beach County.
Project Outcomes	<ol style="list-style-type: none"> 1. Increase access to the LEX system for law enforcement agencies countywide (implementation will include 90% of law enforcement agencies countywide as of September 30, 2010) 2. Increase the clearance rate for county law enforcement agencies (long-term outcome) 3. Decrease time to clearance (long-term outcome)
Project Cost	207,224 (\$127,224 & \$80,000 with Annual BRYNE)
Project Job/Position	1 FTE
Duration	October 1, 2009 – September 31, 2011
Logic Model	Attended logic model training; however, a logic model and a measurement framework was never submitted.
Target Population	Law enforcement
Target Number Served	Not applicable
Case Management	Not applicable
Project Status	This project funded a full time ISS employee and contract funds to hire consultants to develop specific implementation plans for the LEX committee. FY 2011 and 2012 funding of this program was not provided by the Criminal Justice Commission.
Evaluation Completed	No
Total Cost	\$207,224

Implementing Agency	Palm Beach Sheriff's Office
Project Name	Strategically Targeting Online Predators (STOP) Initiative
Category	Law Enforcement
Project Description	The Palm Beach County Sheriff's Office (PBSO) is proposing to partner with the State Attorney's Office and the privately-owned data mining company The Last One (TLO), to investigate online sexual child exploitation cases by utilizing an innovative forensic software technology created by TLO, proven to identify the patterns and trends of child sexual abuse images as well as high volume traders, with the ultimate goal of arresting and prosecuting these pedophiles and rescuing children who are being victimized.
Project Outcomes	<ol style="list-style-type: none"> 1. Increase rate of arrest 2. Increase rate of conviction 3. Decrease online sexual child exploitation <p>Programmatic data suggests that the implementation of STOP has increased the rate of detection, arrest, and conviction. The extent to which the program has deterred online sexual exploitation remains unknown.</p>
Project Cost	\$164,000
Project Job/Position	2 FTE
Duration	October 1, 2009 – September 30, 2010
Logic Model	Attended logic model training and provided a logic model and measurement framework.
Target Population	Online Sex Offenders
Target Number Served	Not Applicable
Case Management	Yes
Project Status	The project continues even though FY 2011 funding was not provided.
Evaluation Completed	No
Total Costs	164,000

Court Systems

Implementing Agency	Justice Services, Public Safety
Project Name	Adult Criminal Drug Court Treatment and Drug Testing
Category	Court Systems
Project Description	This funding will support the treatment and drug testing component of the Adult Criminal Drug Court. As the funding/implementing agency for Adult Criminal Drug Court Program, Justice Services will to develop and enter into Professional/Service Contracts with local substance abuse treatment and drug testing providers for adult clients. These providers include but are not limited to: Drug Abuse Foundation (DAF) of Palm Beach County, Comprehensive Alcoholism Rehabilitation Program (CARP), Counseling Services of Lake Worth, and Drug Testing and Counseling Service.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce incarceration rates for this type of population 2. Increase successful completion rate for drug court participants 3. Decrease recidivism rates among this population <p>While such programs have been proven to be effective, the Palm Beach County Adult Drug Court has yet to be formally evaluated. No data has been provided to demonstrate the relationship between drug court and incarceration; however, one may argue that diverting drug offenders from jail/prison toward the drug court for on-going supervision does reduce the population. Data provided also suggests significant savings to Palm Beach County.</p>
Project Cost	\$300,401 & 35,000 (receptionist)
Project Job/Position	1 FTE
Duration	October 1, 2009 – September 30, 2010
Logic Model	Attended logic model training and submitted a logic model and measurement framework.
Target Population	Adult Drug Offenders
Target Number Served	Since the program's inception, they have had 1,096 graduates. They have reported a cumulative recidivism rate of 11%, which is significantly lower than the state prison rate of 34% and 55% in our local jail. The average monthly caseload is approximately 225 participants.
Case Management	Yes.
Project Status	The program has received FY 2011 funding and is currently preparing for the start of FY 2012. In conjunction with the Criminal Justice Commission, the County was awarded a grant for the implementation of the Adult Drug Court in FY 2012.
Evaluation Completed	No.
Total funding	\$335,401

Implementing Agency	Justice Services, Public Safety
Project Name	Delinquency Drug Court Treatment and Drug Testing
Category	Court System
Project Description	As the funding/implementing agency for Delinquency Drug Court Program, JUSTICE SERVICES agrees to develop and enter into Professional/Service Contracts with local substance abuse treatment and drug testing providers for juvenile clients. These providers include but are not limited to: Drug Abuse Foundation (DAF) of Palm Beach County, Comprehensive Alcoholism Rehabilitation Program (CARP), Counseling Services of Lake Worth, and Drug Testing and Counseling Service.
Project Outcomes	<ol style="list-style-type: none"> 1. Academic performance during and after Delinquency Drug Court 2. Maintain sobriety after graduation 3. Reduce recidivism after graduation (one year after graduation)
Project Cost	\$79,273
Project Job/Position	0 FTE
Duration	October 1, 2009 – September 30, 2010
Logic Model	Attended logic model training and submitted a logic model and measurement framework.
Target Population	Juvenile Drug Offenders
Target Number Served	As of May 2008 they report 19 graduates. They have reported a cumulative recidivism number of 3. The current number of participants is 10 juvenile offenders.
Case Management	Yes.
Project Status	The program has received FY 2011 funding.
Evaluation Completed	No
Grand Total Cost	\$79,273

Implementing Agency	Justice Services, Public Safety
Project Name	Pre-Trial Services Expansion – Program Specialist
Category	Court Systems
Project Description	The expansion of the pre-trial services to include a program specialist will help identify and assist clients with mental health and substance abuse issues. This program will also closely monitor the client while they are awaiting disposition by the court.
Project Outcomes	<ol style="list-style-type: none"> 1. Decrease the time in which Pretrial Services clients with mental health and substance abuse issues are able to access referred services. 2. Decrease the rate of violation among Pretrial Services clients with mental health and substance abuse issues (e.g., number of warrants issued). 3. Decrease the average number of days a Pretrial Services client with mental health and substance abuse issues spends in the county jail. <p>Limited programmatic data suggest that the average number of days incarcerated remained stable during the programmatic period. What remains unknown is how this compares to the number of individuals who participate and those that did not participate in the program.</p>
Project Cost	\$53,000
Project Job/Position	1 FTE
Duration	October 1, 2009 – September 30, 2010
Logic Model	Attended logic model training and provide a logic model and measurement framework
Target Population	Adult offenders entering the county jail with mental health issues.
Target Number Served	Programmatic reporting shows that between January 2010 and August 2010, pre-trial services interviewed approximately 12,492 inmates to determine eligibility. It was determined that 2151 individuals were eligible.
Case Management	Yes
Project Status	The project continued receiving funds in FY 2011 (Annual BRYNE)
Evaluation Completed	An evaluation was started by an outside consultant; however, at this time we are not aware of the status of the evaluation. It is our understanding that this is both a process as well as an outcome evaluation.
Total Cost	53,000

Implementing Agency	City of Riviera Beach
Project Name	Riviera Beach Civil Drug Court (Youth Violence Referrals)
Category	Court Systems
Project Description	This funding is reserved for referrals to the Civil Drug Court by the Youth Empowerment Centers and Adult Justice Service Centers countywide. As such, participants accepted into the program will be mandated to complete court ordered treatment under the supervision of the Civil Drug Court Program. The program includes: individual, group and family counseling, referrals for follow-up with the Case Manager and Director.
Project Outcomes	<ol style="list-style-type: none"> 1. Promote timely access to required treatment modalities 2. Decrease illicit substance use among participants 3. Decrease crime and recidivism
Project Cost	\$52,254
Project Job/Position	1.5 FTE (Case Manager and .5 Drug Court Counselor)
Duration	October 1, 2009 – September 30, 2010
Logic Model	Attended logic model training and provided a logic model and measurement framework.
Target Population	Youth with drug problems.
Target Number Served	Unknown
Case Management	Rely on spreadsheets
Project Status	This component of the civil drug process has not been fully reviewed. It has been suggested that the anticipated additional clients from Youth Empowerment Center's did not come to fruition (to be confirmed).
Evaluation Completed	No
Total Cost	\$52,254

Implementing Agency	City of Riviera Beach
Project Name	Riviera Beach Family Restart (Civil Drug Court)
Category	Court Systems
Project Description	This funding is for a component of the Riviera Beach Civil Drug Court. It was noted that additional funding is need to support the Civil Drug Court participants and their family once they have successfully completed drug court. Family Restart includes the following core services: vocational training, housing assistance, transportation, medical referrals, mental health referrals, individual-group-family counseling, GED preparation, parenting services, and job placement assistance.
Project Outcomes	<ol style="list-style-type: none"> 1. Decrease illicit substance use among participants 2. Decrease crime and recidivism 3. Increase employment <p>No programmatic data is provided to examine the above noted outcomes.</p>
Project Cost	\$116,500
Project Job/Position	0 FTE (see above FTE levels)
Duration	October 1, 2009 – September 30, 2010
Logic Model	Attended logic model training and provided a logic model and measurement framework.
Target Population	Adults with drug problems.
Target Number Served	There are no targets set by the Civil Drug Court. However, during the grant period their caseload varied between 40 and 120 clients on average per month. They also had a successful completion rate of approximately 40% to 75%.
Case Management	Rely on spreadsheets
Project Status	The project continues to receive funding from FY 2011 to FY 2012
Evaluation Completed	No
Total Cost	\$116,500

The summary for the four Court Administration positions are provided after all four positions are described. The total cost for all four positions was \$235,639.

Implementing Agency	Court Administration
Project Name	County Court Case Manager
Category	Court Systems
Project Description	The overall objective of this position is to develop and employ effective case management procedures that will reduce the number of days a misdemeanor defendant remains in jail. The County Court Criminal Case Manager will manage a program to reduce the average number of days a misdemeanor defendant is incarcerated. The program will focus on misdemeanor defendants charged with failure to appear (FTA) or violation of probation (VOP). Efforts will be made to hold the vast majority of the FTA and VOP hearings at the Criminal Justice Complex.
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce the number of County Criminal Court cases that remain unresolved (without disposition) past the Supreme Court Time Standards for case disposition. Pursuant to Florida Rules of Judicial Administration, 2.250 misdemeanor cases shall be disposed within 90 days from filing. 2. Reduce the costs associated with the transportation of inmates between the County Jail and County Criminal Court. 3. Reduce the average number of days clients spend in County Jail awaiting disposition.
Project Cost	\$54,271
Project Job/Position	1 FTE
Effectiveness	Unknown
Evaluation Completed	No

Project Name	Court Analyst
Category	Court Systems
Project Description	The objective of the Court Analyst position is to assist the Chief Judge with court operations by compiling, analyzing and presenting data related to case types, divisional loads, and the jail population.
Project Outcomes	<ol style="list-style-type: none"> 1. More efficient and effective court system for citizens. 2. Protection of due process rights. 3. Reduce the County Jail Population
Project Cost	\$64,000
Project Job/Position	1 FTE
Effectiveness	Unknown
Evaluation Completed	No

Project Name	Juvenile Court Case Advisor
Category	Court Systems
Project Description	The Juvenile Court Case Advisor position will enhance and expand existing prevention and intervention services to court involved youth and families, resulting in reduced recidivism and improved behavior patterns. They will conduct a review and analysis of the literature on evidence-based programs, best practices (on State/national level), and model programs to improve current initiatives or implement new programs. They will expand alternative sanctions programs, including the satellite courthouse in Delray Beach and Belle Glade. They will monitor detention hearings. They will create an online database to include all community partners and available services.
Project Outcomes	<ol style="list-style-type: none"> 1. Increase availability of alternative sanctions. 2. Reduce the average number of days a juvenile spends in detention awaiting disposition. 3. Reduce the rate of recidivism among juvenile clients.
Project Cost	\$55,000
Project Job/Position	1 FTE
Effectiveness	Unknown
Evaluation Completed	No

Project Name	Mental Health Court Case Manager
Category	Court Systems
Project Description	The Mental Health Case Manager for the CIRCUIT conducts research and implements procedures to more effectively manage the progression of cases involving the mentally ill offender/accused in the Criminal Justice System (see Exhibit "A-1" for complete job description).
Project Outcomes	<ol style="list-style-type: none"> 1. Increase adherence to statutory requirements for competency evaluations. 2. Reduce the number of days a client spends in jail awaiting disposition or placement. 3. Reduce the number of days a client spends in the community awaiting disposition or placement.
Project Cost	\$62,368
Project Job/Position	1 FTE
Effectiveness	
Evaluation Completed	No. Second year of funding with 2010 approval.
Grand Total Cost	\$235,639

Evaluating the effectiveness of actual staff can be a delicate matter; however, it would seem that one of the four positions have been examined in detail by Court Administration. They argue that a full-time mental health court case manager has reduced the time inmates with mental health issues stay in the county jail since they are being closely managed. It was also

argued that this position has helped the court improve efficiencies when dealing with this population. Ultimately, the value and efficacy of these positions will be determined by Court Administration. Recently, the Chief Justice received funding for the Juvenile Case Manager directly from the Board of County Commissioners. We are currently in the process of determining whether the remaining positions still exist and how they are being funded.

Corrections

Implementing Agency	The Children’s Coalition, Inc.
Project Name	Believe & Achieve: Alternatives to Incarceration
Category	Corrections
Project Description	The Community-based project will serve a targeted population of youth and families from low income, high crime neighborhoods that are between the ages 13 to 18 who are in a “revolving door syndrome” with secure detention in Palm Beach County. The project will also serve youth that are returning to the community from residential commitment programs that are in need of additional services. If a youth or their family is determined to have a need, they will be referred to community resources that can best meet their needs (e.g., Boys & Girls Club, Faith-based organizations, substance and mental health agencies, and family counseling, etc.)
Project Outcomes	<ol style="list-style-type: none"> 1. Reduce recidivism 2. Increase collaboration among state and local agencies 3. Increase youth employment <p>No programmatic data were provided to examine the program outcomes noted above. However, it is important to note that we were provided with micro data on the actual program participants.</p>
Project Cost	\$37,411
Project Job/Position	1 FTE
Duration	October 1, 2009 – December 31, 2010
Logic Model	Attended logic model training and provided a logic model and measurement framework.
Target Population	Youth 13 to 18 years of age, Youth that are in Juvenile Justice Detention Centers
Target Number Served	During the grant period it was reported that following level of services were provided at three different locations. The total number of clients served in 1) Palm Beach County Juvenile Detention Center was 780 youth; 2) 135 youth at the Belle Glade Youth Empowerment Center, and 3) 57 at the Belle Glade Weed and Seed center.
Case Management	Rely on spreadsheets
Project Status	The program is still active in various forms; however, it did not receive funding in FY 2011 or FY 2010.
Evaluation	Quarterly status reports indicate that they are working with FAU to develop an evaluation framework and to implement and evaluation. However, the evaluation was abandoned by the project due to a lack of funds.
Grand Total Cost	\$37,411

The following proposed funding was not provided to Pride Integrated Services, Inc. They are current the county's sole provider of misdemeanor probation services. The service contract for misdemeanor probation monitoring is set to expire on March 31, 2012 (depending on a six month extension).

Implementing Agency	Pride Integrated Services, Inc
Project Name	Probation Referral Program Staff
Category	Corrections
Project Description	The Program Manager will support Probation Officers and probationers by providing services and referral options for specific needs. The Program Manager will establish and maintain a viable referral network where information is shared between the agencies and Pride. This network will include establishing Memorandums of Understanding (MOU's) with agencies when possible to ensure communication between the agency and Pride. PRIDE will follow up with referral source to track number of appointments made, appointments kept and successful completion of referral process.
Project Outcomes	<ol style="list-style-type: none"> 1. Increase access to services for clients in need 2. Decrease violation of probation rates 3. Increase rate of successful completion
Project Cost	\$50,223
Project Job/Position	1.10 FTE
Effectiveness	Unknown
Evaluation Completed	No
Project Name	Case Management Enhancement – Risk/Needs Assessment
Category	Corrections
Project Description	PRIDE will upgrade its electronic case management system to include the new Risk/Needs Assessment that was developed as a result of the consultation and review by the National Institute of Corrections (NIC) and approved by the Probation Advisory Board. This enhancement will enable PRIDE to monitor the referrals to community service providers and to collect data on the probationers' progress (this enhancement is not intended to analyze supervision levels assigned by the court).
Project Outcomes	<ol style="list-style-type: none"> 1. Increase knowledge of clients needs 2. Increase efficiency related to monitoring referrals 3. Increase rate of successful completion
Project Cost	\$9,777
Project Job/Position	0 FTE
Evaluation Completed	No
Grand Total	\$60,000